

# **BUDGET BOOK**

## **2014/15**



**GENERAL FUND**  
**HOUSING REVENUE ACCOUNT**  
**CAPITAL PROGRAMME**

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For a detailed breakdown of any of the figures stated in this publication, please contact the Finance team.

**GENERAL FUND REVENUE ACCOUNT  
DRAFT BUDGET SUMMARY 2014/15**

	Net Direct Costs Budget 2013/14 £	Budget Changes £	Draft Net Direct Costs Budget 2014/15 £
Managing the Environment	3,234,190	150,040	3,384,230
Decent & Affordable Homes	396,960	23,400	420,360
Community Well Being	3,185,450	(429,720)	2,755,730
Cabinet	3,703,610	40,150	3,743,760
<b>TOTAL NET DIRECT COST OF SERVICES</b>	<b>10,520,210</b>	<b>(216,130)</b>	<b>10,304,080</b>
Net recharge to HRA	(1,130,890)	(80,430)	(1,211,320)
Finance Leases - now charged to services	55,540	(55,540)	0
<b>NET COST OF SERVICES</b>	<b>9,444,860</b>	<b>(352,100)</b>	<b>9,092,760</b>
Provision for the financing of capital spending	122,520	0	122,520
Finance Lease interest	8,110	0	8,110
Interest from Funding provided for HRA	(110,000)	0	(110,000)
Interest Received on Investments	(65,000)	0	(65,000)
Contribution to Capital Programme	350,000	(225,000)	125,000
Temporary transfer from Ear Marked Reserves	0	0	0
Transfer from General Fund Balance (£2.4m)	(150,090)	150,090	0
<b>TOTAL BUDGETED EXPENDITURE</b>	<b>9,600,400</b>	<b>(427,010)</b>	<b>9,173,390</b>
<b>Funded by:-</b>			
Formula Grant - includes 13/14 Ctax Freeze Grant	(4,736,490)	604,430	(4,132,060)
Council Tax freeze - for 2014/15	0	(49,000)	(49,000)
Collection Fund Surplus	(100,000)	25,000	(75,000)
Council Tax - 26,996.05 * £182.15	(4,763,910)	(153,420)	(4,917,330)
<b>TOTAL FUNDING</b>	<b>(9,600,400)</b>	<b>427,010</b>	<b>(9,173,390)</b>
<b>REQUIREMENT TO BALANCE THE BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Current Assumptions :**

- 1 Formula Grant reduced by £618k - increased by £66k from provisional figure rec'd 12 months ago.
- 2 Council Tax income based on growing property base and a 4th consecutive freeze - so a band D figure of £182.15.
- 3 Acceptance of the Council Tax freeze grant for 2014/15 at a 1% increase.
- 4 2014/15 salary budgets include an increase of 1%.
- 5 Pension past service rate increased by 1.7% based on recent report from Actuary. Have also included an estimated figure for auto-enrolment and overtime.
- 6 All income flows have been reviewed and adjusted for changes in demand and unit price
- 7 Investment income has been based upon the existing lending criteria now in force.
- 8 Nil transfer from the General Fund Balance
- 9 Revenue contribution to Capital funding has been reduced to £125k - this still provides for a balanced 2014/15 capital programme.

## General Fund

### Revenue Budget 2014/15

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	11,047,780	10,990,890	(56,890)	-1%
Premises	2000	1,665,960	1,645,140	(20,820)	-1%
Transport	3000	1,051,760	1,635,770	584,010	56%
Cost Of Goods And Services	4000	23,816,100	24,168,510	352,410	1%
Income	7000	(27,563,040)	(28,136,230)	(573,190)	2%
<b>NET DIRECT BUDGET</b>		<b>10,018,560</b>	<b>10,304,080</b>	<b>285,520</b>	<b>3%</b>
Recharges	5000	(1,130,890)	(1,205,890)	(75,000)	7%
Capital Charges	6000	997,250	941,710	(55,540)	-6%
<b>NET BUDGET</b>		<b>9,884,920</b>	<b>10,039,900</b>	<b>154,980</b>	<b>2%</b>

Service Name	Code	Budget 2013/14	Budget 2014/15	Difference	Variance %
Community Development	CD	416,040	387,760	(28,280)	-7%
Corporate Management	CM	1,007,310	1,140,510	133,200	13%
Car Parks	CP	(103,550)	(120,520)	(16,970)	16%
Customer Services	CS	(9,420)	(70)	9,350	-99%
Environmental Services	ES	1,599,150	1,456,160	(142,990)	-9%
Finance And Performance	FP	4,600	40	(4,560)	-99%
Grounds Maintenance	GM	36,730	63,090	26,360	72%
General Fund Housing	HG	370,040	385,730	15,690	4%
Human Resources	HR	80,020	123,530	43,510	54%
I.T. Services	IT	8,460	80	(8,380)	-99%
Legal & Democratic Services	LD	868,660	865,610	(3,050)	0%
Planning And Regeneration	PR	918,600	919,620	1,020	0%
Property Services	PS	504,080	382,150	(121,930)	-24%
Revenues And Benefits	RB	1,130,800	804,990	(325,810)	-29%
Recreation And Sport	RS	861,260	816,780	(44,480)	-5%
Waste Services	WS	2,192,140	2,814,440	622,300	28%
<b>NET EXPENDITURE</b>		<b>9,884,920</b>	<b>10,039,900</b>	<b>154,980</b>	<b>2%</b>

## Car Parks

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	125,600	20	(125,580)	-100%
Premises	2000	214,280	223,490	9,210	4%
Transport	3000	5,050	70	(4,980)	-99%
Cost Of Goods And Services	4000	36,630	32,280	(4,350)	-12%
Income	7000	(803,320)	(689,860)	113,460	-14%
<b>NET DIRECT BUDGET</b>		<b>(421,760)</b>	<b>(434,000)</b>	<b>(12,240)</b>	<b>3%</b>
Recharges	5000	166,090	164,980	(1,110)	-1%
Capital Charges	6000	152,120	148,500	(3,620)	-2%
<b>NET BUDGET</b>		<b>(103,550)</b>	<b>(120,520)</b>	<b>(16,970)</b>	<b>16%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Market Car Park	CP510	(129,490)	(115,540)	13,950	-11%
Multi-Storey Car Park	CP520	152,960	164,300	11,340	7%
Amenity Car Parks	CP530	52,360	50,110	(2,250)	-4%
Paying Car Parks	CP540	(206,800)	(219,480)	(12,680)	6%
Civil Parking Enforcement	CP550	27,420	90	(27,330)	-100%
<b>NET BUDGET</b>		<b>(103,550)</b>	<b>(120,520)</b>	<b>(16,970)</b>	<b>16%</b>

# Community Development

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	236,180	255,770	19,590	8%
Premises	2000	47,850	48,430	580	1%
Transport	3000	4,700	3,060	(1,640)	-35%
Cost Of Goods And Services	4000	253,410	222,670	(30,740)	-12%
Income	7000	(110,520)	(131,940)	(21,420)	19%
<b>NET DIRECT BUDGET</b>		<b>431,620</b>	<b>397,990</b>	<b>(33,630)</b>	<b>-8%</b>
Recharges	5000	(51,510)	(46,160)	5,350	-10%
Capital Charges	6000	35,930	35,930	0	0%
<b>NET BUDGET</b>		<b>416,040</b>	<b>387,760</b>	<b>(28,280)</b>	<b>-7%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Community Development	CD200	314,460	282,590	(31,870)	-10%
Head of Communities & Governance	CD205	93,930	94,030	100	0%
Ho Communities & Gov Recharge	CD206	(92,820)	(94,030)	(1,210)	1%
Community Services Unit	CD210	142,980	146,020	3,040	2%
Community Services Unit Rech	CD211	(82,910)	(81,480)	1,430	-2%
Markets	CD300	40,400	40,630	230	1%
<b>NET BUDGET</b>		<b>416,040</b>	<b>387,760</b>	<b>(28,280)</b>	<b>-7%</b>

# Corporate Management

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	815,740	897,770	82,030	10%
Transport	3000	2,320	2,750	430	19%
Cost Of Goods And Services	4000	153,810	144,110	(9,700)	-6%
Income	7000	(550)	(180)	370	-67%
<b>NET DIRECT BUDGET</b>		<b>971,320</b>	<b>1,044,450</b>	<b>73,130</b>	<b>8%</b>
Recharges	5000	32,130	92,200	60,070	187%
Capital Charges	6000	3,860	3,860	0	0%
<b>NET BUDGET</b>		<b>1,007,310</b>	<b>1,140,510</b>	<b>133,200</b>	<b>13%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Chief Executive	CM100	164,660	191,320	26,660	16%
Chief Execs Recharge	CM199	(164,050)	(191,320)	(27,270)	17%
Corporate Communications	CM200	108,710	0	(108,710)	-100%
Corp. Communications Recharge	CM299	(106,260)	0	106,260	-100%
Corporate Fees/Charges	CM300	377,060	373,900	(3,160)	-1%
Corporate Performance	CM310	26,540	26,830	290	1%
Unison	CM340	7,180	7,520	340	5%
Pension Backfunding	CM600	593,470	732,260	138,790	23%
<b>NET BUDGET</b>		<b>1,007,310</b>	<b>1,140,510</b>	<b>133,200</b>	<b>13%</b>

## Customer Services

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	582,450	671,820	89,370	15%
Transport	3000	2,420	5,820	3,400	140%
Cost Of Goods And Services	4000	125,730	122,480	(3,250)	-3%
Income	7000	(1,150)	(2,760)	(1,610)	140%
<b>NET DIRECT BUDGET</b>		<b>709,450</b>	<b>797,360</b>	<b>87,910</b>	<b>12%</b>
Recharges	5000	(721,090)	(799,650)	(78,560)	11%
Capital Charges	6000	2,220	2,220	0	0%
<b>NET BUDGET</b>		<b>(9,420)</b>	<b>(70)</b>	<b>9,350</b>	<b>-99%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Communications	CS200	0	140,780	140,780	N/A
Communications Recharge	CS299	0	(140,720)	(140,720)	N/A
Messenger Services	CS500	0	54,900	54,900	N/A
Messenger Services Recharge	CS599	0	(55,090)	(55,090)	N/A
Central Photocopying	CS900	70,280	37,320	(32,960)	-47%
Central Photocopying Recharge	CS901	(79,220)	(37,320)	41,900	-53%
Central Postage	CS902	54,230	48,560	(5,670)	-10%
Central Postage Recharge	CS903	(54,220)	(48,530)	5,690	-10%
Crediton Postage	CS904	1,970	0	(1,970)	-100%
Crediton Posatge Recharge	CS905	(1,970)	0	1,970	-100%
Customer Services Admin	CS910	178,330	153,260	(25,070)	-14%
Customer Services Admin Rechge	CS915	(178,830)	(153,270)	25,560	-14%
Customer First Management	CS930	117,760	136,620	18,860	16%
Customer First Mgmt Recharge	CS931	(117,760)	(136,630)	(18,870)	16%
Customer First	CS932	527,190	557,710	30,520	6%
Customer First Recharge	CS933	(527,170)	(557,690)	(30,520)	6%
Crediton Office Section	CS936	169,820	153,520	(16,300)	-10%
Crediton Section Recharge	CS937	(169,830)	(153,490)	16,340	-10%
<b>NET BUDGET</b>		<b>(9,420)</b>	<b>(70)</b>	<b>9,350</b>	<b>-99%</b>



## Environmental Services

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	1,029,570	930,470	(99,100)	-10%
Premises	2000	130,190	129,170	(1,020)	-1%
Transport	3000	52,300	62,710	10,410	20%
Cost Of Goods And Services	4000	151,940	120,250	(31,690)	-21%
Income	7000	(322,990)	(321,450)	1,540	0%
<b>NET DIRECT BUDGET</b>		<b>1,041,010</b>	<b>921,150</b>	<b>(119,860)</b>	<b>-12%</b>
Recharges	5000	466,600	445,160	(21,440)	-5%
Capital Charges	6000	91,540	89,850	(1,690)	-2%
<b>NET BUDGET</b>		<b>1,599,150</b>	<b>1,456,160</b>	<b>(142,990)</b>	<b>-9%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Cemeteries	ES100	136,600	126,600	(10,000)	-7%
Bereavement Services	ES110	49,930	38,430	(11,500)	-23%
Bereavement Services Recharge	ES112	(49,610)	(38,420)	11,190	-23%
Cctv Initiatives	ES200	10,130	10,990	860	8%
Community Safety	ES250	74,330	68,970	(5,360)	-7%
Community Safety Recharge	ES251	0	(5,520)	(5,520)	N/A
Building Safer Community Fund	ES252	0	0	0	N/A
Community Safety Partnership	ES256	0	0	0	N/A
Food Protection	ES260	94,970	95,750	780	1%
Water Quality Monitoring	ES270	49,540	69,680	20,140	41%
Private Sector Hsg Team Rechar	ES349	(145,580)	(40,420)	105,160	-72%
Mandatory Dfgs	ES350	0	0	0	N/A
Rro Grants	ES353	113,940	0	(113,940)	-100%
Private Sector Housing Team	ES354	147,080	139,370	(7,710)	-5%
Dog Warden	ES360	53,630	64,470	10,840	20%
Public Health	ES361	0	0	0	N/A

Abandoned Cars And Litter	ES362	127,250	92,150	(35,100)	-28%
Inspections Staff Unit	ES440	74,360	79,840	5,480	7%
Inspections Staff Unit Rech	ES441	(78,590)	(79,850)	(1,260)	2%
Parks & Open Spaces	ES450	399,820	393,120	(6,700)	-2%
Amory Park Recreation	ES455	19,690	17,370	(2,320)	-12%
Play Areas	ES460	243,160	224,100	(19,060)	-8%
Emergency Planning	ES500	7,870	0	(7,870)	-100%
Licensing	ES550	53,920	26,060	(27,860)	-52%
Pool Car Running Costs	ES580	360	6,800	6,440	1,789%
Pest Control	ES600	20,420	16,460	(3,960)	-19%
Contaminated Land	ES650	18,890	17,980	(910)	-5%
Control Of Pollution	ES660	110,910	111,820	910	1%
Local Air Pollution	ES670	1,890	9,320	7,430	393%
Es Business Support	ES710	129,170	0	(129,170)	-100%
Es Business Recharge	ES711	(129,160)	0	129,160	-100%
Es Management	ES720	87,890	98,710	10,820	12%
Es Management Recharge	ES721	(87,900)	(98,690)	(10,790)	12%
Environmental Enforcement	ES730	233,770	262,320	28,550	12%
Environmental Enforcement Rec	ES731	(242,410)	(262,320)	(19,910)	8%
Environmental Health	ES733	348,160	399,060	50,900	15%
Environmental Health Rech	ES734	(346,360)	(399,040)	(52,680)	15%
Licensing Unit	ES740	143,750	101,160	(42,590)	-30%
Licensing Unit Recharge	ES741	(142,370)	(101,140)	41,230	-29%
Health And Safety At Work	ES750	51,970	0	(51,970)	-100%
Health And Safety Officer	ES760	50,960	75,500	24,540	48%
Health & Safety Off Rech	ES765	(50,960)	(75,490)	(24,530)	48%
Health Education	ES770	10,110	0	(10,110)	-100%
Mddc Footpaths & Railway Walks	PS480	5,670	11,020	5,350	94%
Footway Lighting	PS551	1,950	0	(1,950)	-100%
<b>NET BUDGET</b>		<b>1,599,150</b>	<b>1,456,160</b>	<b>(142,990)</b>	<b>-9%</b>

# Finance And Performance

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	581,460	592,190	10,730	2%
Transport	3000	1,070	1,860	790	74%
Cost Of Goods And Services	4000	27,230	37,470	10,240	38%
Income	7000	0	0	0	N/A
<b>NET DIRECT BUDGET</b>		<b>609,760</b>	<b>631,520</b>	<b>21,760</b>	<b>4%</b>
Recharges	5000	(605,160)	(631,480)	(26,320)	4%
<b>NET BUDGET</b>		<b>4,600</b>	<b>40</b>	<b>(4,560)</b>	<b>-99%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Accountancy Services	FP100	438,270	471,310	33,040	8%
Accountancy Recharge	FP199	(436,050)	(471,410)	(35,360)	8%
Internal Audit	FP200	126,790	127,840	1,050	1%
Internal Audit Recharge	FP299	(125,520)	(127,820)	(2,300)	2%
Procurement	FP300	75,660	71,830	(3,830)	-5%
Procurement Recharge	FP399	(75,360)	(71,750)	3,610	-5%
Purchase Ledger	FP400	81,520	66,340	(15,180)	-19%
Purchase Ledger Recharge	FP499	(81,070)	(66,340)	14,730	-18%
Sales Ledger	FP500	89,220	82,480	(6,740)	-8%
Sales Ledger Recharge	FP599	(88,860)	(82,440)	6,420	-7%
<b>NET BUDGET</b>		<b>4,600</b>	<b>40</b>	<b>(4,560)</b>	<b>-99%</b>

# General Fund Housing

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	186,120	187,640	1,520	1%
Premises	2000	1,940	7,810	5,870	303%
Transport	3000	12,660	11,630	(1,030)	-8%
Cost Of Goods And Services	4000	191,200	247,970	56,770	30%
Income	7000	(124,200)	(145,150)	(20,950)	17%
<b>NET DIRECT BUDGET</b>		<b>267,720</b>	<b>309,900</b>	<b>42,180</b>	<b>16%</b>
Recharges	5000	101,950	75,460	(26,490)	-26%
Capital Charges	6000	370	370	0	0%
<b>NET BUDGET</b>		<b>370,040</b>	<b>385,730</b>	<b>15,690</b>	<b>4%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Housing & Homelessness Advice	HG320	265,250	385,730	120,480	45%
Homelessness & Enabling Team	HG373	110,170	122,430	12,260	11%
Housing Needs Team	HG374	132,230	138,960	6,730	5%
St Andrews Project	HG375	1,310	0	(1,310)	-100%
Housing Needs Team Recharge	HG377	(128,250)	(138,960)	(10,710)	8%
Homeless & Enabling Team Rech	HG379	(110,170)	(122,430)	(12,260)	11%
Choice Based Lettings	HG395	99,500	0	(99,500)	-100%
<b>NET BUDGET</b>		<b>370,040</b>	<b>385,730</b>	<b>15,690</b>	<b>4%</b>

## Grounds Maintenance

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	420,370	427,120	6,750	2%
Premises	2000	4,820	11,950	7,130	148%
Transport	3000	95,200	147,660	52,460	55%
Cost Of Goods And Services	4000	39,350	33,950	(5,400)	-14%
Income	7000	(79,000)	(78,000)	1,000	-1%
<b>NET DIRECT BUDGET</b>		<b>480,740</b>	<b>542,680</b>	<b>61,940</b>	<b>13%</b>
Recharges	5000	(461,310)	(488,430)	(27,120)	6%
Capital Charges	6000	17,300	8,840	(8,460)	-49%
<b>NET BUDGET</b>		<b>36,730</b>	<b>63,090</b>	<b>26,360</b>	<b>72%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Grounds Maintenance	GM960	575,600	614,460	38,860	7%
Grounds Maintenance Recharge	GM961	(538,870)	(551,370)	(12,500)	2%
<b>NET BUDGET</b>		<b>36,730</b>	<b>63,090</b>	<b>26,360</b>	<b>72%</b>

## Human Resources

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	358,560	417,330	58,770	16%
Transport	3000	1,750	1,750	0	0%
Cost Of Goods And Services	4000	23,240	19,660	(3,580)	-15%
Income	7000	(50)	(17,050)	(17,000)	34,000%
<b>NET DIRECT BUDGET</b>		<b>383,500</b>	<b>421,690</b>	<b>38,190</b>	<b>10%</b>
Recharges	5000	(303,480)	(298,160)	5,320	-2%
<b>NET BUDGET</b>		<b>80,020</b>	<b>123,530</b>	<b>43,510</b>	<b>54%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Human Resources	HR100	278,970	239,830	(39,140)	-14%
Human Resources Recharge	HR199	(278,230)	(239,870)	38,360	-14%
Staff Development Training	HR200	48,720	38,520	(10,200)	-21%
Cpd Training	HR210	630	43,840	43,210	6,859%
Post Entry Training	HR220	7,740	21,850	14,110	182%
Health & Safety Training	HR230	19,360	19,360	0	0%
Payroll	HR300	41,880	76,090	34,210	82%
Payroll Unit Recharge	HR399	(41,670)	(76,090)	(34,420)	83%
Learning & Development	HR400	42,850	48,440	5,590	13%
Learning & Develop Recharge	HR499	(40,230)	(48,440)	(8,210)	20%
Health & Wellbeing	HR500	0	0	0	N/A
<b>NET BUDGET</b>		<b>80,020</b>	<b>123,530</b>	<b>43,510</b>	<b>54%</b>

## I.T. Services

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	556,880	531,170	(25,710)	-5%
Transport	3000	3,060	1,740	(1,320)	-43%
Cost Of Goods And Services	4000	384,570	384,410	(160)	0%
Income	7000	(3,660)	(3,660)	0	0%
<b>NET DIRECT BUDGET</b>		<b>940,850</b>	<b>913,660</b>	<b>(27,190)</b>	<b>-3%</b>
Recharges	5000	(987,350)	(957,560)	29,790	-3%
Capital Charges	6000	54,960	43,980	(10,980)	-20%
<b>NET BUDGET</b>		<b>8,460</b>	<b>80</b>	<b>(8,380)</b>	<b>-99%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Gazetteer Management	IT100	85,420	80,330	(5,090)	-6%
Gazetteer Recharge	IT199	(84,890)	(80,310)	4,580	-5%
Information Management	IT200	43,500	44,800	1,300	3%
Information Management Recharge	IT299	(43,260)	(44,840)	(1,580)	4%
Central Telephones	IT300	106,320	89,860	(16,460)	-15%
Central Telephones Recharge	IT399	(98,670)	(89,930)	8,740	-9%
ICT Network & Hardware	IT400	287,380	303,500	16,120	6%
ICT Network & Hardware Recharge	IT499	(287,270)	(303,420)	(16,150)	6%
ICT Software Support & Maint.	IT500	519,730	502,270	(17,460)	-3%
ICT S/Ware Supp & Maint Recharg	IT599	(519,820)	(502,210)	17,610	-3%
ICT Staff Unit	IT600	552,550	543,880	(8,670)	-2%
ICT Staff Unit Recharge	IT699	(549,310)	(543,870)	5,440	-1%
Public Service Network Compliance	IT700	0	0	0	N/A
Phoenix House Printing	IT800	35,980	44,040	8,060	22%
Phoenix House Printing Rechr	IT899	(39,200)	(44,020)	(4,820)	12%
<b>NET BUDGET</b>		<b>8,460</b>	<b>80</b>	<b>(8,380)</b>	<b>-99%</b>

## Legal & Democratic Services

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	447,190	394,410	(52,780)	-12%
Premises	2000	0	0	0	N/A
Transport	3000	20,570	15,800	(4,770)	-23%
Cost Of Goods And Services	4000	353,860	355,190	1,330	0%
Income	7000	(32,240)	(32,490)	(250)	1%
<b>NET DIRECT BUDGET</b>		<b>789,380</b>	<b>732,910</b>	<b>(56,470)</b>	<b>-7%</b>
Recharges	5000	79,280	132,700	53,420	67%
<b>NET BUDGET</b>		<b>868,660</b>	<b>865,610</b>	<b>(3,050)</b>	<b>0%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Electoral Registration	LD100	185,950	196,180	10,230	6%
Electoral Registr Unit Recharge	LD199	(33,860)	(42,580)	(8,720)	26%
Election Costs - Parishes	LD200	470	0	(470)	-100%
Election Costs - District	LD201	20,000	20,000	0	0%
Election Costs - General	LD202	0	0	0	N/A
Election Costs - European	LD203	0	40,490	40,490	N/A
Election Costs - County	LD204	41,910	0	(41,910)	-100%
Police Com Election	LD206	2,100	0	(2,100)	-100%
Democratic Rep & Management	LD300	648,800	651,530	2,730	0%
Committee Services	LD400	140,850	125,470	(15,380)	-11%
Committee Services Recharge	LD499	(139,910)	(125,470)	14,440	-10%
Messenger Services	LD500	51,110	0	(51,110)	-100%
Messenger Services Recharge	LD599	(53,450)	0	53,450	-100%
Legal Services	LD600	232,350	233,030	680	0%
Legal Services Recharge	LD699	(227,660)	(233,040)	(5,380)	2%
<b>NET BUDGET</b>		<b>868,660</b>	<b>865,610</b>	<b>(3,050)</b>	<b>0%</b>



# Planning And Regeneration

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	1,425,710	1,436,120	10,410	1%
Premises	2000	19,650	9,870	(9,780)	-50%
Transport	3000	51,670	57,370	5,700	11%
Cost Of Goods And Services	4000	193,550	198,720	5,170	3%
Income	7000	(1,248,260)	(1,286,460)	(38,200)	3%
<b>NET DIRECT BUDGET</b>		<b>442,320</b>	<b>415,620</b>	<b>(26,700)</b>	<b>-6%</b>
Recharges	5000	458,390	486,110	27,720	6%
Capital Charges	6000	17,890	17,890	0	0%
<b>NET BUDGET</b>		<b>918,600</b>	<b>919,620</b>	<b>1,020</b>	<b>0%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Building Regulations	PR100	108,840	66,910	(41,930)	-39%
Enforcement	PR110	52,900	124,630	71,730	136%
Development Control	PR200	337,220	300,840	(36,380)	-11%
Local Land Charges	PR210	17,360	7,600	(9,760)	-56%
Environmental Enhancement	PR300	9,740	10,500	760	8%
Business Development	PR400	119,900	132,350	12,450	10%
Industrial Sites & Buildings	PR405	(75,230)	(79,620)	(4,390)	6%
Tourism Development	PR410	10,970	0	(10,970)	-100%
Business Development Recharge	PR499	(8,990)	(9,930)	(940)	10%
Historic Buildings	PR500	24,200	28,910	4,710	19%
Forward Planning Unit	PR600	316,830	335,600	18,770	6%
Forward Planning Unit Recharge	PR699	(314,320)	(335,590)	(21,270)	7%
Head Of Planning & Regeneratio	PR700	0	0	0	N/A
Planning Policy	PR800	109,220	116,590	7,370	7%
Statutory Development Plan	PR810	205,790	217,320	11,530	6%
Assets Of Community Value	PR820	0	0	0	N/A
Dangerous Buildings And Trees	PR900	4,170	3,510	(660)	-16%
<b>NET BUDGET</b>		<b>918,600</b>	<b>919,620</b>	<b>1,020</b>	<b>0%</b>

# Property Services

## Revenue Budget 2014/15

### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	315,680	318,510	2,830	1%
Premises	2000	512,290	453,740	(58,550)	-11%
Transport	3000	16,670	24,710	8,040	48%
Cost Of Goods And Services	4000	109,920	97,020	(12,900)	-12%
Income	7000	(138,060)	(138,550)	(490)	0%
<b>NET DIRECT BUDGET</b>		<b>816,500</b>	<b>755,430</b>	<b>(61,070)</b>	<b>-7%</b>
Recharges	5000	(434,690)	(495,550)	(60,860)	14%
Capital Charges	6000	122,270	122,270	0	0%
<b>NET BUDGET</b>		<b>504,080</b>	<b>382,150</b>	<b>(121,930)</b>	<b>-24%</b>

### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Surplus Sites For Disposal	PS150	33,010	26,690	(6,320)	-19%
Asset Management	PS160	85,210	0	(85,210)	-100%
Clocks & Monuments	PS250	4,350	0	(4,350)	-100%
Public Conveniences	PS350	181,000	180,180	(820)	0%
Flood Defence And Land Drain	PS400	77,380	80,940	3,560	5%
Street Naming & Numbering	PS600	9,790	16,010	6,220	64%
Phoenix House	PS810	353,740	353,480	(260)	0%
Phoenix House Recharge	PS815	(299,220)	(353,490)	(54,270)	18%
Dcc Library	PS820	(9,180)	(1,640)	7,540	-82%
Town Hall	PS830	71,870	82,580	10,710	15%
Crediton Office Building	PS840	44,260	40,090	(4,170)	-9%
Crediton Area Office Recharge	PS845	(44,260)	(40,090)	4,170	-9%
Old Road Depot	PS850	47,950	54,570	6,620	14%
Old Road Recharge	PS855	(47,950)	(54,570)	(6,620)	14%
Station Yard Depot	PS860	53,440	34,730	(18,710)	-35%
Station Yard Recharge	PS865	(53,460)	(34,730)	18,730	-35%
Lords Meadow Depot	PS870	13,050	16,010	2,960	23%
Bus Station Maintenance	PS880	(14,130)	(13,000)	1,130	-8%
Tourist Information Centre	PS890	3,230	(5,580)	(8,810)	-273%
Office Building Cleaning	PS970	72,120	73,850	1,730	2%
Office Cleaning Recharge	PS971	(72,130)	(73,850)	(1,720)	2%
Property Services Staff Unit	PS980	276,080	349,970	73,890	27%
Property Serv Staff Unit Rechg	PS981	(282,070)	(350,000)	(67,930)	24%
<b>NET BUDGET</b>		<b>504,080</b>	<b>382,150</b>	<b>(121,930)</b>	<b>-24%</b>

## Recreation And Sport

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	1,558,260	1,487,020	(71,240)	-5%
Premises	2000	670,780	679,660	8,880	1%
Transport	3000	5,720	6,300	580	10%
Cost Of Goods And Services	4000	241,010	348,060	107,050	44%
Income	7000	(2,251,630)	(2,379,130)	(127,500)	6%
<b>NET DIRECT BUDGET</b>		<b>224,140</b>	<b>141,910</b>	<b>(82,230)</b>	<b>-37%</b>
Recharges	5000	227,440	295,980	68,540	30%
Capital Charges	6000	409,680	378,890	(30,790)	-8%
<b>NET BUDGET</b>		<b>861,260</b>	<b>816,780</b>	<b>(44,480)</b>	<b>-5%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Leis Facilities Maint & Equip	RS100	174,070	211,000	36,930	21%
Leisure Management & Admin	RS110	119,420	55,760	(63,660)	-53%
Exe Valley Leisure Centre	RS140	218,970	201,140	(17,830)	-8%
Lords Meadow Leisure Centre	RS150	271,270	256,630	(14,640)	-5%
Culm Valley Sports Centre	RS160	77,530	92,250	14,720	19%
<b>NET BUDGET</b>		<b>861,260</b>	<b>816,780</b>	<b>(44,480)</b>	<b>-5%</b>

## Revenues And Benefits

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	709,930	685,790	(24,140)	-3%
Premises	2000	0	0	0	N/A
Transport	3000	7,960	6,050	(1,910)	-24%
Cost Of Goods And Services	4000	20,941,240	21,197,060	255,820	1%
Income	7000	(21,086,380)	(21,577,350)	(490,970)	2%
<b>NET DIRECT BUDGET</b>		<b>572,750</b>	<b>311,550</b>	<b>(261,200)</b>	<b>-46%</b>
Recharges	5000	558,050	493,440	(64,610)	-12%
<b>NET BUDGET</b>		<b>1,130,800</b>	<b>804,990</b>	<b>(325,810)</b>	<b>-29%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Collection Of Council Tax	RB100	606,340	535,680	(70,660)	-12%
Collection Of C/Tax Recharge	RB199	(119,280)	(105,540)	13,740	-12%
Collection Of Business Rates	RB200	27,200	19,630	(7,570)	-28%
Ndr Charity Rate Relief	RB210	45,000	45,000	0	0%
Housing Benefit Admin	RB300	368,140	372,240	4,100	1%
Housing Benefit Fraud	RB310	(8,340)	(12,130)	(3,790)	45%
Housing Benefit Admin Recharge	RB399	(49,190)	(49,880)	(690)	1%
Housing Rent Allowances	RB400	10,000	0	(10,000)	-100%
Council Tax Benefit	RB410	249,350	0	(249,350)	-100%
Revenues Recovery Team	RB600	54,080	60,570	6,490	12%
Mortgages	RB610	1,440	0	(1,440)	-100%
Revenues Recovery Team Rechge	RB699	(53,940)	(60,580)	(6,640)	12%
<b>NET BUDGET</b>		<b>1,130,800</b>	<b>804,990</b>	<b>(325,810)</b>	<b>-29%</b>

## Waste Services

### Revenue Budget 2014/15

#### Expenditure/(Income)

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	1,698,080	1,757,740	59,660	4%
Premises	2000	64,160	81,020	16,860	26%
Transport	3000	768,640	1,286,490	517,850	67%
Cost Of Goods And Services	4000	589,410	607,210	17,800	3%
Income	7000	(1,361,030)	(1,332,200)	28,830	-2%
<b>NET DIRECT BUDGET</b>		<b>1,759,260</b>	<b>2,400,260</b>	<b>641,000</b>	<b>36%</b>
Recharges	5000	343,770	325,070	(18,700)	-5%
Capital Charges	6000	89,110	89,110	0	0%
<b>NET BUDGET</b>		<b>2,192,140</b>	<b>2,814,440</b>	<b>622,300</b>	<b>28%</b>

#### Cost Centres

Cost Centre Name	Cost Centre	Budget 2013/14	Budget 2014/15	Difference	Variance %
Street Cleansing	WS650	369,180	387,110	17,930	5%
Refuse Collection	WS700	1,425,800	1,708,890	283,090	20%
Trade Waste Collection	WS710	(135,070)	(76,380)	58,690	-43%
Kerbside Recycling	WS725	531,790	794,810	274,610	53%
Waste Management Staff Unit	WS750	263,100	275,720	12,620	5%
Waste Mgmt Staff Unit Rechge	WS760	(262,660)	(275,710)	(13,050)	5%
<b>NET BUDGET</b>		<b>2,192,140</b>	<b>2,814,440</b>	<b>622,300</b>	<b>28%</b>

# Housing Revenue Account

## Revenue Budget 2014/15

Description	Code	Budget 2013/14	Budget 2014/15	Variance	Variance %
Employees	1000	2,655,420	2,749,100	93,680	4%
Premises	2000	183,010	135,450	(47,560)	-26%
Transport	3000	296,280	330,450	34,170	12%
Cost Of Goods And Services	4000	5,489,270	5,714,860	225,590	4%
Income	7000	(13,771,710)	(14,498,220)	(726,510)	5%
<b>NET DIRECT BUDGET</b>		<b>(5,147,730)</b>	<b>(5,568,360)</b>	<b>(420,630)</b>	<b>8%</b>
Recharges	5000	1,130,890	1,205,890	75,000	7%
Capital Charges	6000	4,016,840	4,362,470	345,630	9%
<b>NET BUDGET</b>		<b>0</b>	<b>0</b>	<b>0</b>	

## Service Areas

Description	Code	Budget 2013/14	Budget 2014/15	Difference	Variance %
Dwelling Rents	BHO01	(11,829,720)	(12,466,560)	(636,840)	5%
Non Dwelling Rents	BHO02	(519,720)	(522,550)	(2,830)	1%
Tenant Charges For Services	BHO03	(329,750)	(328,920)	830	0%
Leaseholders' Service Charges	BHO04	(13,700)	(13,500)	200	-1%
Contributions Towards Expend.	BHO05	(21,220)	(34,680)	(13,460)	63%
Other Charges For Services	BHO06	(122,680)	(122,250)	430	0%
Miscellaneous Income	BHO06B	(18,780)	(19,000)	(220)	1%
H.R.A. Investment Income	BHO07	(21,950)	(41,000)	(19,050)	87%
Repairs And Maintenance	BHO09	2,793,700	2,763,640	(30,060)	-1%
Supervision & Management	BHO10	2,141,530	2,633,870	492,340	23%
Special Services	BHO11	542,450	440,520	(101,930)	-19%
Dep'N & Impair Of Fixed Assets	BHO15	2,153,940	2,153,940	0	0%
Bad Debt Provision Movement	BHO17	25,000	25,000	0	0%
Share Of Corporate And Democ	BHO18	334,160	365,380	31,220	9%
H.R.A. Int Pay & Amort Of Dp	BHO20	2,924,010	2,812,000	(112,010)	-4%
H.R.A. Trf To/From Emr	BHO22	0	2,324,470	2,324,470	N/A
Adj Accounts V Funding Hra	BHO23	1,962,730	29,640	(1,933,090)	-98%
<b>NET BUDGET</b>		<b>0</b>	<b>0</b>	<b>0</b>	

## MDDC 2014/15 CAPITAL PROGRAMME

Code	Responsible Officer Job Title	Scheme	Approved Capital Programme 2014/15 £000's
		<b>General Car parks</b>	
CA709	Development Services Manager	MSCP improvements	50
		<b>Play Areas</b>	
CA608	Development Services Manager	Play area refurbishment	50
		<b>Other</b>	
CA420	Development Services Manager	Land drainage flood defence schemes	25
		<b>ICT</b>	
CA423	Head of ICT	Continued replacement of WAN/LAN	30
CA425	Head of ICT	Server Farm expansion/upgrades	30
CA433	Head of ICT	Unified comms implementation Customer First - business case required	85
CA436	Head of ICT	Web Transformation inc Extranet/customer portal + kiosks	55
CA437	Head of ICT	Digital Transformation	
CA438	Head of ICT	Channel Shift & Digital by Design inc Back Office	60
CA439	Head of ICT	Mobile Working inc members	40
CA440	Head of ICT	Finance Cash receipting upgrade	30
		<b>Economic Development</b>	
CA504	Head of Communities & Governance	Schemes as yet to be identified	100
CA505	Head of Communities & Governance	Pannier Market (conversion of pig pens into units and walkway cover)	30
		<b>Replacement Vehicles</b>	
		<b>Refuse Collection</b>	
CA814	Waste & Transport Manager	Dennis Eagle Terberg RCV 22-26t (or equivalent)	160
		<b>Recycling</b>	
CA815	Waste & Transport Manager	5 No. Dennis Eagle Terberg Recycling Kerbloader 18t (or equivalent)	500
CA816	Waste & Transport Manager	1 No. very narrow access Cabstar recycling kerbloader 4.5t	65
			<b>1,310</b>
		<b>Private Sector Housing</b>	
CG200	Head of Environmental Services	Disabled Facilities Grants - Mandatory - Council Houses *	285
CG201	Head of Environmental Services	Disabled Facilities Grants - Mandatory - Private Sector *	450
CG211	Head of Environmental Services	Empty Homes	100
			<b>835</b>
		<b>Assistance to RSLs (Affordable Housing)</b>	
CA200	Housing Enabling Officer	Affordable Housing	317
			<b>317</b>
		<b>Housing Revenue Account</b>	
CA100	Head of Housing & Property Services	Major Repair Allowance (MRA), Major Works 30 Yr Plan & Decent Homes Backlog Funding	4,700
CA112	Head of Housing & Property Services	Birchen Lane - re development of unit for housing conversion	120
CA116	Head of Housing & Property Services	Westex South Shops - Walkway and flat roofs on shops	25
			<b>4,845</b>
		<b>CAPITAL PROGRAMME GRAND TOTAL</b>	<b>7,307</b>

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