

BUDGET BOOK 2026/27

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GENERAL FUND REVENUE ACCOUNT BUDGET DETAIL
DEVELOPMENT GROUP - MOVEMENT BY SERVICE UNIT

Direct Costs Detail	2025/26 Agreed Budget £	Net MTFP Adjustment £	Round 1 Net Pressures / (Savings) Identified £	Round 2 Net Pressures / (Savings) Identified £
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2026/27 GENERAL FUND REVENUE ACCOUNT BUDGET SUMMARY

Direct Costs Detail	2025/26 Annual Budget £	2026/27 Proposed Budget £	Increase / (Decrease) £	Increase / (Decrease) %
Cabinet	7,084,250	7,415,830	331,580	4.7%
Community, People & Equalities	1,049,120	1,095,930	46,810	4.5%
Economy & Assets	1,593,350	1,715,190	121,840	7.6%
Planning, Environment & Sustainability	686,730	743,140	56,410	8.2%
Service Delivery & Continuous Improvement	4,813,280	4,570,700	(242,580)	(5.0%)
Homes	130,000	698,300	568,300	437.2%
Net Direct Services Costs	15,356,730	16,239,090	882,360	5.7%
Net Recharge to HRA	(2,050,250)	(2,112,150)	(61,900)	(3.0%)
Capital Financing	856,890	1,257,320	400,430	46.7%
Net Service Costs	(1,193,360)	(1,193,360)	0	0.0%
Net Interest Cost / (Receivable)	(480,950)	(104,820)	376,130	61.4%
Transfers To / (From) Earmarked Reserves	461,880	(115,870)	(577,750)	-125.1%
Net Budget Requirement	14,144,300	15,163,570	1,019,270	7.2%
Business Rates	(5,202,490)	(2,304,360)	2,898,130	55.7%
Council Tax	(7,348,850)	(7,679,360)	(330,510)	-4.5%
Un-Ringfenced Grant Funding	(1,592,960)	(5,179,850)	(3,586,890)	-225.2%
Total Funding	(14,144,300)	(15,163,570)	(1,019,270)	7.2%
Annual Shortfall	0	0	0	-

Category	2025/26 Annual Budget £	2026/27 Proposed Budget £	Increase / (Decrease) £	Increase / (Decrease) %
Employees	18,761,100	19,232,740	471,640	2.5%
Premises	4,036,400	3,733,030	(303,370)	(7.5%)
Transport	1,293,660	1,479,650	185,990	14.4%
Supplies & Services	20,036,100	20,755,320	719,220	3.6%
Recharges	(2,050,250)	(2,112,150)	(61,900)	(3.0%)
Capital	856,890	1,257,320	400,430	46.7%
Income	(43,395,780)	(44,230,040)	(834,260)	(1.9%)
Movement To / (From) Reserves	461,880	(115,870)	(577,750)	125.1%
	0	0	0	

2026/27 GENERAL FUND REVENUE ACCOUNT BUDGET DETAIL
POLICY DEVELOPMENT GROUP - MOVEMENT BY SERVICE UNIT

Service Unit	Direct Costs Detail	2025/26 Agreed Budget £	Net MTFP Adjustment £	Round 1 Net Pressures / (Savings) Identified £	Round 2 Net Pressures / (Savings) Identified £	Round 3 Net Pressures / (Savings) Identified £	2026/27 Proposed Budget £	Increase / (Decrease) £	Increase / (Decrease) %
Cabinet									
SCM01	Leadership Team	652,400	533,300	-	(537,920)	-	647,780	(4,620)	-0.7%
SCM02	Corporate Functions	78,300	20	-	630	-	78,950	650	0.8%
SCM03	Corporate Fees	259,920	20	-	2,950	14,660	277,550	17,630	6.8%
SCM06	Pension Backfunding	683,820	24,550	-	27,700	(5,000)	731,070	47,250	6.9%
SFP01	Accountancy Services	554,120	2,930	11,000	38,480	-	606,530	52,410	9.5%
SFP02	Internal Audit	83,550	-	-	-	-	83,550	0	0.0%
SFP03	Procurement	157,070	110	-	3,000	3,000	163,180	6,110	3.9%
SFP04	Purchase Ledger	66,630	390	-	2,620	-	69,640	3,010	4.5%
SFP05	Sales Ledger	61,780	10	-	2,620	-	64,410	2,630	4.3%
SHR01	Human Resources	554,230	3,420	29,000	(5,670)	(2,200)	578,780	24,550	4.4%
SHR02	Mddc Staff Training	10,000	-	-	-	-	10,000	0	0.0%
SHR03	Payroll	69,190	10	-	3,290	-	72,490	3,300	4.8%
SIT01	It Gazetteer Management	84,610	410	-	(3,190)	-	81,830	(2,780)	-3.3%
SIT02	It Information Management	-	-	-	-	-	-	0	0.0%
SIT03	It Information Technology	1,584,610	31,260	(5,000)	2,900	-	1,613,770	29,160	1.8%
SLD01	Electoral Registration	205,450	1,030	-	(1,220)	-	205,260	(190)	-0.1%
SLD02	Democratic Rep And Management	596,430	11,480	-	(5,090)	18,590	621,410	24,980	4.2%
SLD04	Legal Services	384,330	(37,856)	-	3,416	-	349,890	(34,440)	-9.0%
SRB01	Collection Of Council Tax	658,380	3,830	104,000	(3,190)	3,910	766,930	108,550	16.5%
SRB02	Collection Of Business Rates	(74,200)	2,340	48,000	280	-	(23,580)	50,620	68.2%
SRB03	Housing Benefit Admin & Fraud	227,290	3,850	(7,500)	1,390	-	225,030	(2,260)	-1.0%
SRB04	Housing Benefit Subsidy	63,000	-	-	-	-	63,000	0	0.0%
SRB06	Debt Recovery	123,340	30	-	4,990	-	128,360	5,020	4.1%
SLD01A	Election Costs	-	-	-	-	-	-	0	0.0%
TOTAL CABINET PDG		7,084,250	581,134	179,500	(462,014)	32,960	7,415,830	331,580	4.7%
Community, People & Equalities PDG									
SCD01	Community Development	120,230	-	-	-	-	120,230	0	0.0%
SES01	Emergency Planning	55,250	-	-	1,520	-	56,770	1,520	2.8%
SES16	Es Staff Units/Recharges	800,820	2,300	7,070	19,550	-	829,740	28,920	3.6%
SES17	Community Safety	3,570	-	-	-	-	3,570	0	0.0%
SES18	Food Safety	(18,830)	-	-	-	-	(18,830)	0	0.0%
SES21	Licensing	42,000	100	23,970	(1,590)	-	64,480	22,480	53.5%
SES23	Pollution Reduction	3,350	-	-	-	-	3,350	0	0.0%
SEE02	Cctv Initiatives	42,730	-	-	-	(6,110)	36,620	(6,110)	-14.3%
TOTAL COMMUNITY, PEOPLE & EQUALITIES PDG		1,049,120	2,400	31,040	19,480	(6,110)	1,095,930	46,810	4.5%
Economy & Assets PDG									
SCD02	Economic Development	45,950	3,070	560	2,100	2,490	54,170	8,220	17.9%
SCP01	Parking Services	(801,090)	11,430	(14,000)	-	(6,010)	(809,670)	(8,580)	-1.1%
SPR06	Economic Development	356,440	160	-	(3,590)	-	353,010	(3,430)	-1.0%
SPR09	Forward Planning	305,010	150	-	43,040	(10,000)	338,200	33,190	10.9%
SPR11	Regional Planning	153,000	-	-	-	-	153,000	0	0.0%
SPS01	Asset Management	538,380	490	-	-	-	538,870	490	0.1%
SPS05	Administration Buildings	280,370	14,470	18,350	-	(3,900)	309,290	28,920	10.3%
SPS06	Mddc Depots	131,200	2,130	1,450	-	(3,210)	131,570	370	0.3%
SPS07	Public Transport	(25,260)	-	12,720	-	(1,500)	(14,040)	11,220	44.4%
SPS09	Property Services Staff Unit	846,850	2,560	-	17,260	14,980	881,650	34,800	4.1%
SPS11	Public Conveniences	24,550	1,090	760	-	2,020	28,420	3,870	15.8%
SPS12	Gf Properties Shops/Flats	(329,630)	2,540	8,190	-	1,480	(317,420)	12,210	3.7%
SPR13	Infrastructure Delivery	67,580	10	40,000	(39,450)	-	68,140	560	0.8%
TOTAL ECONOMY & ASSETS PDG		1,593,350	38,100	68,030	19,360	(3,650)	1,715,190	121,840	7.6%

2026/27 GENERAL FUND REVENUE ACCOUNT BUDGET DETAIL
POLICY DEVELOPMENT GROUP - MOVEMENT BY SERVICE UNIT

Service Unit	Direct Costs Detail	2025/26 Agreed Budget £	Net MTFP Adjustment £	Round 1 Net Pressures / (Savings) Identified £	Round 2 Net Pressures / (Savings) Identified £	Round 3 Net Pressures / (Savings) Identified £	2026/27 Proposed Budget £	Increase / (Decrease) £	Increase / (Decrease) %
Planning, Environment & Sustainability PDG									
SPR01	Building Regulations	39,590	210	-	25,680	(51,050)	14,430	(25,160)	-63.6%
SPR02	Enforcement	177,480	40	-	5,240	-	182,760	5,280	3.0%
SPR03	Development Control	177,410	1,000	5,000	67,780	10,000	261,190	83,780	47.2%
SPR04	Local Land Charges & Street Naming And Numbering	(6,530)	90	-	1,330	(3,030)	(8,140)	(1,610)	-24.7%
SPS03	Flood Defence And Land Drain	26,030	10	-	-	-	26,040	10	0.0%
SPS13	Climate Change	272,750	10	-	59,180	(65,080)	266,860	(5,890)	-2.2%
TOTAL PLANNING, ENVIRONMENT & SUSTAINABILITY PDG		686,730	1,360	5,000	159,210	(109,160)	743,140	56,410	8.2%
Service Delivery & Continuous Improvement PDG									
SCS20	Customer Services Admin	20,700	-	-	-	-	20,700	0	0.0%
SCS22	Customer First	819,770	980	10,000	7,540	(640)	837,650	17,880	2.2%
SES02	Cemeteries	(97,860)	460	15,000	240	1,890	(80,270)	17,590	18.0%
SES04	Public Health	3,750	-	-	-	-	3,750	0	0.0%
SES05	Open Spaces	201,520	960	1,280	130	60,040	263,930	62,410	31.0%
SGM01	Grounds Maintenance	556,850	4,980	-	2,420	10,150	574,400	17,550	3.2%
SRS01	Recreation And Sport	907,940	(9,330)	(44,400)	(79,260)	(140,690)	634,260	(273,680)	-30.1%
SWS01	Street Cleansing	616,440	7,160	-	(43,280)	(990)	579,330	(37,110)	-6.0%
SWS02	Waste Collection	133,360	31,870	416,500	50,440	(104,140)	528,030	394,670	295.9%
SWS03	Recycling	1,049,290	32,840	7,760	83,630	(546,570)	626,950	(422,340)	-40.3%
SWS04	Waste Management	413,830	1,730	-	(15,580)	(5,740)	394,240	(19,590)	-4.7%
SPT01	People'S Park Trust	-	-	-	-	-	-	0	0.0%
SEE01	Environmental Enforcement & Cctv	187,690	890	-	(10,570)	9,720	187,730	40	0.0%
TOTAL SERVICE IMPROVEMENT & CONTINUOUS IMPROVEMENT PDG		4,813,280	72,540	406,140	(4,290)	(716,970)	4,570,700	(242,580)	-5.0%
Homes PDG									
SES15	Private Sector Housing Grants	9,550	180	-	-	-	9,730	180	1.9%
SHG03	Homelessness Accommodation	127,510	4,030	(50,830)	13,520	589,060	683,290	555,780	435.9%
SHG05	Community Alarms	(7,060)	10	-	12,330	-	5,280	12,340	174.8%
TOTAL HOMES PDG		130,000	4,220	(50,830)	25,850	589,060	698,300	568,300	437.2%
Net Direct Services Costs		15,356,730	699,754	638,880	(242,404)	(213,870)	16,239,090	882,360	5.7%
	Net Recharge to HRA	(2,050,250)	(61,510)	-	-	(390)	(2,112,150)	(61,900)	-3.0%
	Capital Financing	856,890	164,430	-	-	236,000	1,257,320	400,430	46.7%
Net Service Costs		14,163,370	802,674	638,880	(242,404)	21,740	15,384,260	1,220,890	8.6%
SIE06	Interest Receivable	(776,470)	144,090	300,000	-	(130,000)	(462,380)	314,090	40.5%
SIE03	Interest Costs	295,520	46,010	-	-	16,030	357,560	62,040	21.0%
SIE24	Transfers To / (From) Earmarked Reserves	461,880	(761,880)	-	(86,720)	270,850	(115,870)	(577,750)	-125.1%
Net Budget Requirement		14,144,300	230,894	938,880	(329,124)	178,620	15,163,570	1,019,270	7.2%
SIE11	Business Rates	(5,202,490)	540,080	-	-	2,358,050	(2,304,360)	2,898,130	55.7%
SIE08	Council Tax	(7,348,850)	(146,980)	-	-	(183,530)	(7,679,360)	(330,510)	-4.5%
SIE10	Un-Ringfenced Grant Funding	(1,592,960)	318,590	-	-	(3,905,480)	(5,179,850)	(3,586,890)	-225.2%
Total Funding		(14,144,300)	711,690	0	0	(1,730,960)	(15,163,570)	(1,019,270)	-7.2%
Annual Shortfall		0	942,584	938,880	(329,124)	(1,552,340)	0	0	

Cabinet 2026/27 Service Unit Budgets

SCM01 Leadership Team

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	573,849	651,700	647,080	(4,620)
3000	Transport	1,305	500	500	0
4000	Cost Of Goods And Services	10,227	200	200	0
7000	Income	(22,656)	0	0	0
	TOTAL	562,725	652,400	647,780	(4,620)

Cost Centre	Cost Centre Name	2026/27 Budget
CM100	Leadership Team	647,780
	TOTAL	647,780

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SCM02 Corporate Functions

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	75,575	78,300	78,950	650
3000	Transport	8	0	0	0
	TOTAL	75,583	78,300	78,950	650

Cost Centre	Cost Centre Name	2026/27 Budget
CM205	Performance And Improvement	78,950
	TOTAL	78,950

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SIT03 IT Information Technology

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	562,396	755,470	758,490	3,020
3000	Transport	212	500	500	0
4000	Cost Of Goods And Services	588,103	828,640	854,780	26,140
7000	Income	(15,908)	0	0	0
	TOTAL	1,134,802	1,584,610	1,613,770	29,160

Cost Centre	Cost Centre Name	2026/27 Budget
CM210	Data Protection	103,960
IT300	Central Telephones	40,000
IT400	I.T. Network & Hardware	147,990
IT500	I.T. Software Support & Maint.	471,870
IT600	I.T. Staff Unit	447,670
IT700	Cyber Security	141,130
IT800	Mddc Printing	10,000
IT900	Digital Services	251,150
	TOTAL	1,613,770

Major cost increases

26k increase in costs due to software inflation

Major cost decreases and changes in income

No movement

SCM03 Corporate Fees

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	71,700	(86,390)	(68,780)	17,610
4000	Cost Of Goods And Services	405,111	346,310	346,330	20
7000	Income	(1,577)	0	0	0
	TOTAL	475,234	259,920	277,550	17,630

Cost Centre	Cost Centre Name	2026/27 Budget
CM300	Corporate Fees	277,550
	TOTAL	277,550

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SCM06 Pension Backfunding

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement

Cost Centre	Cost Centre Name	2026/27 Budget
CM600	Pension Backfunding	731,070
	TOTAL	731,070

Major cost increases

Budget increase following 3 year review

Major cost decreases and changes in income

No movement

SFP01 Accountancy Services

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	436,787	484,970	534,530	49,560
3000	Transport	312	0	0	0
4000	Cost Of Goods And Services	74,364	69,150	72,000	2,850
	TOTAL	511,462	554,120	606,530	52,410

Cost Centre	Cost Centre Name	2026/27 Budget
FP100	Accountancy Services	606,530
	TOTAL	606,530

Major cost increases

SCP increase, inflationary increase, and the apprentice post replaced with a Finance Assistant

Major cost decreases and changes in income

No movement

SFP02 Internal Audit

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement

Cost Centre	Cost Centre Name	2026/27 Budget
FP200	Internal Audit	83,550
	TOTAL	83,550

Major cost increases

None

Major cost decreases and changes in income

None

SFP03 Procurement

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	102,282	122,960	125,990	3,030
4000	Cost Of Goods And Services	35,049	34,110	37,190	3,080
7000	Income	(431)	0	0	0
	TOTAL	136,899	157,070	163,180	6,110

Cost Centre	Cost Centre Name	2026/27 Budget
FP300	Procurement	163,180
	TOTAL	163,180

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SFP04 Purchase Ledger

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	52,614	59,130	61,760	2,630
4000	Cost Of Goods And Services	7,232	7,500	7,880	380
	TOTAL	59,847	66,630	69,640	3,010

Cost Centre	Cost Centre Name	2026/27 Budget
FP400	Purchase Ledger	69,640
	TOTAL	69,640

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SFP05 Sales Ledger

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	52,237	59,130	61,760	2,630
4000	Cost Of Goods And Services	2,091	2,650	2,650	0
	TOTAL	54,329	61,780	64,410	2,630

Cost Centre	Cost Centre Name	2026/27 Budget
FP500	Sales Ledger	64,410
	TOTAL	64,410

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SHR01 Human Resources

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	409,307	486,250	495,470	9,220
3000	Transport	1,531	1,900	1,900	0
4000	Cost Of Goods And Services	64,583	76,080	81,410	5,330
7000	Income	(5,900)	(10,000)	0	10,000
	TOTAL	469,521	554,230	578,780	24,550

Cost Centre	Cost Centre Name	2026/27 Budget
HR100	Human Resources	523,870
HR600	Health & Safety Officer	54,910
	TOTAL	578,780

Major cost increases

Minor movements only

Major cost decreases and changes in income

Minor movements only

SHR02 Mddc Staff Training

Cost Centre	Cost Centre Name	2026/27 Budget
HR200	Staff Development Training	10,000
	TOTAL	10,000

Major cost increases
No movement

Major cost decreases and changes in income
No movement

SHR03 Payroll

Cost Centre	Cost Centre Name	2026/27 Budget
HR300	Payroll	72,490
	TOTAL	72,490

Major cost increases
Minor movements only

Major cost decreases and changes in income
No movement

SIT01 IT Gazetteer Management

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	69,099	73,870	70,700	(3,170)
4000	Cost Of Goods And Services	6,878	10,740	11,130	390
	TOTAL	75,977	84,610	81,830	(2,780)

Cost Centre	Cost Centre Name	2026/27 Budget
IT100	Gazetteer Management	81,830
	TOTAL	81,830

Major cost increases
Minor movements only

Major cost decreases and changes in income
Minor movements only

SIT02 IT Information Management

Cost Centre	Cost Centre Name	2026/27 Budget
IT200	It Projects	0
	TOTAL	0

Major cost increases
No movement. Actuals in 2024/25 relate to revenue costs of Capital projects funded by an EMR

Major cost decreases and changes in income
No movement

SLD01 Electoral Registration

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	121,124	139,320	138,130	(1,190)
3000	Transport	50	300	300	0
4000	Cost Of Goods And Services	51,478	68,330	69,330	1,000
7000	Income	(23,646)	(2,500)	(2,500)	0
	TOTAL	149,007	205,450	205,260	(190)

Cost Centre	Cost Centre Name	2026/27 Budget
LD100	Electoral Registration	205,260
	TOTAL	205,260

Major cost increases

Minor movements only

Major cost decreases and changes in income

No Movement

SLD01A Election Costs

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	283,707	0	0	0
2000	Premises	38,452	0	0	0
3000	Transport	1,299	0	0	0
4000	Cost Of Goods And Services	223,992	0	0	0
7000	Income	(536,754)	0	0	0
	TOTAL	10,696	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
LD200	Election Costs - Parishes	0
LD201	Election Costs - District	0
LD202	Election Costs - General	0
LD203	Election Costs - European	0
LD204	Election Costs - County	0
LD206	Police Com Election	0
LD208	Neighbourhood Planning Referen	0
LD209	Parish Polls	0
	TOTAL	0

Major cost increases

No Movement

Major cost decreases and changes in income

No Movement

SLD02 Democratic Rep And Management

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	173,771	199,340	212,880	13,540
2000	Premises	0	0	0	0
3000	Transport	7,287	10,000	10,000	0
4000	Cost Of Goods And Services	372,333	387,090	398,530	11,440
7000	Income	0	0	0	0
	TOTAL	553,390	596,430	621,410	24,980

Cost Centre	Cost Centre Name	2026/27 Budget
LD300	Democratic Rep & Management	425,600
LD400	Committee Services	195,810
	TOTAL	621,410

Major cost increases

Minor movements only

Major cost decreases and changes in income

Minor movements only

SLD04 Legal Services

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	279,995	389,340	354,900	(34,440)
2000	Premises	0	0	0	0
3000	Transport	117	100	100	0
4000	Cost Of Goods And Services	24,471	30,890	30,890	0
7000	Income	(53,642)	(36,000)	(36,000)	0
	TOTAL	250,940	384,330	349,890	(34,440)

Cost Centre	Cost Centre Name	2026/27 Budget
LD600	Legal Services	349,890
	TOTAL	349,890

Major cost increases

Removal of 0.6 FTE Solicitor post

Major cost decreases and changes in income

No movement

SRB01 Collection Of Council Tax

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	517,526	609,730	606,650	(3,080)
3000	Transport	4,013	3,940	8,110	4,170
4000	Cost Of Goods And Services	272,622	162,710	270,170	107,460
7000	Income	(119,565)	(118,000)	(118,000)	0
	TOTAL	674,596	658,380	766,930	108,550

Cost Centre	Cost Centre Name	2026/27 Budget
RB100	Collection Of Council Tax	766,930
	TOTAL	766,930

Major cost increases

£80k Council tax disregard charged to general fund - Ukraine and Care leavers
£24k additional software and exiting software cloud migration.

Major cost decreases and changes in income

No movement

SRB02 Collection Of Business Rates

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	0	0	48,280	48,280
4000	Cost Of Goods And Services	49,853	50,800	53,140	2,340
7000	Income	(134,725)	(125,000)	(125,000)	0
	TOTAL	(84,873)	(74,200)	(23,580)	50,620

Cost Centre	Cost Centre Name	2026/27 Budget
RB200	Collection Of Business Rates	(23,580)
	TOTAL	(23,580)

Major cost increases

£48k Business rates specialist to support new changes to business rates multipliers.

Major cost decreases and changes in income

No movement

SRB03 Housing Benefit Admin & Fraud

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	281,978	322,690	324,150	1,460
4000	Cost Of Goods And Services	616,718	95,600	91,880	(3,720)
7000	Income	(696,122)	(191,000)	(191,000)	0
	TOTAL	202,574	227,290	225,030	(2,260)

Cost Centre	Cost Centre Name	2026/27 Budget
RB300	Housing Benefit Admin	225,030
RB340	Local Welfare Assist Scheme	0
	TOTAL	225,030

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SRB04 Housing Benefit Subsidy

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	10,700,104	11,640,000	11,640,000	0
7000	Income	(10,654,170)	(11,577,000)	(11,577,000)	0
	TOTAL	45,933	63,000	63,000	0

Cost Centre	Cost Centre Name	2026/27 Budget
RB400	Housing Rent Allowances	63,000
	TOTAL	63,000

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SRB06 Debt Recovery

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	101,262	120,440	125,460	5,020
4000	Cost Of Goods And Services	2,401	2,900	2,900	0
	TOTAL	103,663	123,340	128,360	5,020

Cost Centre	Cost Centre Name	2026/27 Budget
RB600	Corporate Debt Team	128,360
	TOTAL	128,360

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

Community, People And Equalities 2026/27 Service Unit Budgets

SCD01 Community Development

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	120,225	120,230	120,230	0
	TOTAL	120,225	120,230	120,230	0

Cost Centre	Cost Centre Name	2026/27 Budget
CD200	Community Development	120,230
	TOTAL	120,230

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SES17 Community Safety

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	3,570	3,570	3,570	0
	TOTAL	3,570	3,570	3,570	0

Cost Centre	Cost Centre Name	2026/27 Budget
PH250	Community Safety Partnership	3,570
	TOTAL	3,570

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SES18 Food Safety

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	1,949	0	0	0
4000	Cost Of Goods And Services	7,394	13,170	13,170	0
7000	Income	(20,012)	(32,000)	(32,000)	0
	TOTAL	(10,670)	(18,830)	(18,830)	0

Cost Centre	Cost Centre Name	2026/27 Budget
PH260	Food Protection	(1,900)
PH270	Asbestos/Water Quality	(16,930)
	TOTAL	(18,830)

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SES01 Emergency Planning

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	44,436	47,650	49,170	1,520
4000	Cost Of Goods And Services	7,632	7,600	7,600	0
	TOTAL	52,068	55,250	56,770	1,520

Cost Centre	Cost Centre Name	2026/27 Budget
PH500	Emergency Planning	56,770
	TOTAL	56,770

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SES21 Licensing

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	153,107	180,980	213,400	32,420
3000	Transport	391	500	500	0
4000	Cost Of Goods And Services	45,448	26,400	26,460	60
7000	Income	(162,397)	(165,880)	(175,880)	(10,000)
	TOTAL	36,549	42,000	64,480	22,480

Cost Centre	Cost Centre Name	2026/27 Budget
PH550	Licensing	(151,990)
PH740	Licensing Unit	216,470
	TOTAL	64,480

Major cost increases

Salary increase due to additional Regulatory Officers post

Major cost decreases and changes in income

Minor movement only

SES23 Pollution Reduction

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	259	0	0	0
4000	Cost Of Goods And Services	23,532	13,380	13,380	0
7000	Income	(1,022,448)	(10,030)	(10,030)	0
	TOTAL	(998,658)	3,350	3,350	0

Cost Centre	Cost Centre Name	2026/27 Budget
PH660	Control Of Pollution	13,380
PH670	Local Air Pollution	(10,030)
	TOTAL	3,350

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SES16 Public Health Staff Units/Recharges

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	644,580	789,750	864,530	74,780
3000	Transport	4,213	4,000	4,000	0
4000	Cost Of Goods And Services	12,014	12,570	14,710	2,140
7000	Income	(48,065)	(5,500)	(53,500)	(48,000)
	TOTAL	612,742	800,820	829,740	28,920

Cost Centre	Cost Centre Name	2026/27 Budget
PH733	Public Health Staff Unit	829,740
	TOTAL	829,740

Major cost increases

Salary increase due to additional Regulatory Officers posts

Major cost decreases and changes in income

Income from Homes for Ukraine to off-set staffing costs associated with running the scheme

SEE02 CCTV Initiatives

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	1,825	20,000	20,000	0
4000	Cost Of Goods And Services	25,054	35,830	32,330	(3,500)
7000	Income	(26,200)	(13,100)	(15,710)	(2,610)
	TOTAL	679	42,730	36,620	(6,110)

Cost Centre	Cost Centre Name	2026/27 Budget
PS200	Cctv Initiatives	36,620
	TOTAL	36,620

Major cost increases

No movement

Major cost decreases and changes in income

Minor movement only

Economy & Assets 2026/27 Service Unit Budgets

SCD02 Tiverton Pannier Market

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	70,899	79,670	81,790	2,120
2000	Premises	77,868	58,970	65,020	6,050
4000	Cost Of Goods And Services	15,958	20,490	20,540	50
7000	Income	(86,874)	(113,180)	(113,180)	0
	TOTAL	77,852	45,950	54,170	8,220

Cost Centre	Cost Centre Name	2026/27 Budget
CD300	Tiverton Pannier Market	54,170
	TOTAL	54,170

Major cost increases

Minor movements only.

Major cost decreases and changes in income

No movement

SCP01 Parking Services

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	203,702	252,960	245,970	(6,990)
4000	Cost Of Goods And Services	124,748	98,410	92,630	(5,780)
7000	Income	(1,064,742)	(1,152,460)	(1,148,270)	4,190
	TOTAL	(736,293)	(801,090)	(809,670)	(8,580)

Cost Centre	Cost Centre Name	2026/27 Budget
CP520	Multi-Storey Car Park	(75,850)
CP530	Amenity Car Parks	13,950
CP540	Paying Car Parks	(747,770)
	TOTAL	(809,670)

Major cost increases

No movement

Major cost decreases and changes in income

Minor movement only

SPR13 Infrastructure Delivery

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	59,930	67,180	67,740	560
3000	Transport	96	400	400	0
4000	Cost Of Goods And Services	174,821	0	0	0
7000	Income	(2,098,490)	0	0	0
	TOTAL	(1,863,642)	67,580	68,140	560

Cost Centre	Cost Centre Name	2026/27 Budget
PR225	Garden Village Project	68,140
	TOTAL	68,140

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SPR06 Economic Development

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	263,971	273,560	270,040	(3,520)
3000	Transport	517	500	500	0
4000	Cost Of Goods And Services	652,297	82,380	82,470	90
7000	Income	(1,179,482)	0	0	0
	TOTAL	(262,697)	356,440	353,010	(3,430)

Cost Centre	Cost Centre Name	2026/27 Budget
PR400	Business Development	353,010
	TOTAL	353,010

Major cost increases

Minor movements only

Major cost decreases and changes in income

No Movement

SPR09 Forward Planning

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	218,624	260,510	303,600	43,090
3000	Transport	0	300	300	0
4000	Cost Of Goods And Services	71,269	44,200	34,300	(9,900)
7000	Income	(29,225)	0	0	0
	TOTAL	260,668	305,010	338,200	33,190

Cost Centre	Cost Centre Name	2026/27 Budget
PR600	Forward Planning Unit	338,200
	TOTAL	338,200

Major cost increases

£38K additional assistant planning officer to be funded by EMR

Major cost decreases and changes in income

Minor movements only

SPR11 Regional Planning

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	25,502	153,000	153,000	0
	TOTAL	25,502	153,000	153,000	0

Cost Centre	Cost Centre Name	2026/27 Budget
PR810	Statutory Development Plan	153,000
	TOTAL	153,000

Major cost increases

No Movement

Major cost decreases and changes in income

No Movement

SPS01 Asset Management

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	42,347	503,900	504,000	100
4000	Cost Of Goods And Services	38,524	34,480	34,870	390
7000	Income	(62,804)	0	0	0
	TOTAL	18,066	538,380	538,870	490

Cost Centre	Cost Centre Name	2026/27 Budget
PS160	Asset Management	538,870
	TOTAL	538,870

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SPS11 Public Conveniences

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	30,291	33,010	36,870	3,860
4000	Cost Of Goods And Services	1,567	1,740	1,750	10
7000	Income	(13,458)	(10,200)	(10,200)	0
	TOTAL	18,400	24,550	28,420	3,870

Cost Centre	Cost Centre Name	2026/27 Budget
PS350	Public Conveniences	28,420
	TOTAL	28,420

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SPS09 Property Services Staff Unit

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	735,980	800,430	817,850	17,420
3000	Transport	28,144	30,410	49,030	18,620
4000	Cost Of Goods And Services	7,937	16,010	14,770	(1,240)
7000	Income	(956)	0	0	0
	TOTAL	771,105	846,850	881,650	34,800

Cost Centre	Cost Centre Name	2026/27 Budget
PS960	Caretaking Services	170,520
PS980	Property Services Staff Unit	711,130
	TOTAL	881,650

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SPS05 Administration Buildings

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	362,003	391,740	394,720	2,980
3000	Transport	390	0	0	0
4000	Cost Of Goods And Services	29,342	30,750	29,490	(1,260)
7000	Income	(122,520)	(142,120)	(114,920)	27,200
	TOTAL	269,215	280,370	309,290	28,920

Cost Centre	Cost Centre Name	2026/27 Budget
PS810	Phoenix House	309,290
	TOTAL	309,290

Major cost increases

Minor movement only

Major cost decreases and changes in income

Reduction in Phoenix House rental income

SPS06 MDDC Depots

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	68,011	122,360	122,700	340
4000	Cost Of Goods And Services	11,096	8,840	8,870	30
	TOTAL	79,107	131,200	131,570	370

Cost Centre	Cost Centre Name	2026/27 Budget
PS850	Old Road Depot	131,570
	TOTAL	131,570

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SPS07 Public Transport

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	6,448	3,890	2,460	(1,430)
7000	Income	(17,297)	(29,150)	(16,500)	12,650
	TOTAL	(10,849)	(25,260)	(14,040)	11,220

Cost Centre	Cost Centre Name	2026/27 Budget
PS880	Bus Station Maintenance	(14,040)
	TOTAL	(14,040)

Major cost increases

Minor movement only

Major cost decreases and changes in income

Minor movement only

SPS12 GF Properties Shops/Flats

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	89,065	194,550	186,810	(7,740)
4000	Cost Of Goods And Services	40,625	20,700	20,770	70
7000	Income	(685,950)	(544,880)	(525,000)	19,880
	TOTAL	(556,260)	(329,630)	(317,420)	12,210

Cost Centre	Cost Centre Name	2026/27 Budget
PS890	10 Phoenix Lane	(14,490)
PS990	30-38 Fore Street	(85,220)
PS991	Industrial Units	(120,800)
PS992	Market Walk	(58,220)
PS993	Lowman Green Unit	(12,120)
PS995	Coggans Well	(20,410)
PS998	Banksia	(6,160)
	TOTAL	(317,420)

Major cost increases

Minor movement only

Major cost decreases and changes in income

Minor movement only

Homes 2026/27 Service Unit Budgets

SHG05 Community Alarms

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	40,782	37,080	49,420	12,340
3000	Transport	874	2,500	2,500	0
4000	Cost Of Goods And Services	60,205	120,000	120,000	0
7000	Income	(152,864)	(166,640)	(166,640)	0
	TOTAL	(51,003)	(7,060)	5,280	12,340

Cost Centre	Cost Centre Name	2026/27 Budget
HG350	Community Alarms	5,280
	TOTAL	5,280

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SHG03 Homelessness Accommodation

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	524,260	602,950	616,800	13,850
2000	Premises	149,741	86,520	86,230	(290)
3000	Transport	2,509	3,400	3,200	(200)
4000	Cost Of Goods And Services	679,901	528,680	491,790	(36,890)
7000	Income	(1,108,976)	(1,094,040)	(514,730)	579,310
	TOTAL	247,435	127,510	683,290	555,780

Cost Centre	Cost Centre Name	2026/27 Budget
PH320	Housing & Homelessness Advice	135,320
PH321	Care Leavers/Young People	2,400
PH345	Rough Sleeping Initiative	7,000
PH373	Housing Options Staff	586,520
PH376	Ivor Macey House	5,260
PH377-PH388	Housing Lettings	(53,210)
	TOTAL	683,290

Major cost increases

Minor movement only

Major cost decreases and changes in income

£35k reduction in temporary accommodation B&B costs as MDDC increase own stock availability
Homelessness Protection Grant of £503,615 moved from Service to Core Funding
£102k Rough Sleeping Grant ceased

SES15 Private Sector Housing Grants

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	22,180	13,620	13,800	180
7000	Income	(634,369)	(4,070)	(4,070)	0
	TOTAL	(612,189)	9,550	9,730	180

Cost Centre	Cost Centre Name	2026/27 Budget
PH354	Private Sector Housing Team	9,730
	TOTAL	9,730

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

Service Delivery & Continuous Improvement 2026/27 Service Unit Budgets

SES02 Cemeteries

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	25,755	28,530	28,780	250
2000	Premises	40,847	23,150	25,470	2,320
4000	Cost Of Goods And Services	7,095	8,770	8,790	20
7000	Income	(137,319)	(158,310)	(143,310)	15,000
	TOTAL	(63,622)	(97,860)	(80,270)	17,590

Cost Centre	Cost Centre Name	2026/27 Budget
CB100	Cemeteries	(101,490)
CB101	Cemetery Lodge	(7,560)
CB110	Bereavement Services	28,780
	TOTAL	(80,270)

Major cost increases

Minor movement only

Major cost decreases and changes in income

Minor movement only

SCS22 Customer First

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	685,840	798,800	816,520	17,720
3000	Transport	65	0	0	0
4000	Cost Of Goods And Services	19,518	20,970	21,130	160
7000	Income	(1,090)	0	0	0
	TOTAL	704,334	819,770	837,650	17,880

Cost Centre	Cost Centre Name	2026/27 Budget
CS200	Communications	135,270
CS930	Customer First Management	208,930
CS932	Customer First	493,450
	TOTAL	837,650

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SCS20 Customer Services Admin

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	26,049	20,700	20,700	0
	TOTAL	26,049	20,700	20,700	0

Cost Centre	Cost Centre Name	2026/27 Budget
CS900	Central Photocopying	3,100
CS902	Central Postage	17,600
	TOTAL	20,700

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SES04 Public Health

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	7,536	5,000	5,000	0
7000	Income	(260)	(1,250)	(1,250)	0
	TOTAL	7,276	3,750	3,750	0

Cost Centre	Cost Centre Name	2026/27 Budget
EE360	Dog Warden	3,750
	TOTAL	3,750

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SEE01 Environmental Enforcement & CCTV

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	153,179	175,630	165,100	(10,530)
3000	Transport	10,824	10,760	21,250	10,490
4000	Cost Of Goods And Services	5,684	4,300	4,380	80
7000	Income	(5,180)	(3,000)	(3,000)	0
	TOTAL	164,508	187,690	187,730	40

Cost Centre	Cost Centre Name	2026/27 Budget
EE730	Environmental Enforcement	187,730
	TOTAL	187,730

Major cost increases

Minor movements only

Major cost decreases and changes in income

Minor movements only

SWS04 Waste Management

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	296,955	384,590	369,090	(15,500)
3000	Transport	779	1,000	1,000	0
4000	Cost Of Goods And Services	13,314	28,240	24,150	(4,090)
	TOTAL	311,048	413,830	394,240	(19,590)

Cost Centre	Cost Centre Name	2026/27 Budget
FM100	Fleet Management	55,760
WS750	Waste Management Staff Unit	338,480
	TOTAL	394,240

Major cost increases

Minor movements only

Major cost decreases and changes in income

Minor movements only

SGM01 Grounds Maintenance

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	451,409	519,000	521,560	2,560
3000	Transport	83,159	92,340	106,850	14,510
4000	Cost Of Goods And Services	20,528	13,810	14,290	480
7000	Income	(78,167)	(68,300)	(68,300)	0
	TOTAL	476,930	556,850	574,400	17,550

Cost Centre	Cost Centre Name	2026/27 Budget
GM960	Grounds Maintenance	574,400
	TOTAL	574,400

Major cost increases

Minor movements only

Major cost decreases and changes in income

Minor movements only

SES05 Open Spaces

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	14,927	17,590	17,720	130
2000	Premises	185,701	278,570	287,800	9,230
3000	Transport	3,401	3,360	6,990	3,630
4000	Cost Of Goods And Services	28,733	3,350	4,370	1,020
7000	Income	(67,362)	(101,350)	(52,950)	48,400
	TOTAL	165,400	201,520	263,930	62,410

Cost Centre	Cost Centre Name	2026/27 Budget
OS450	Parks & Open Spaces	117,330
OS455	Amory Park Recreation	67,900
OS460	Play Areas	78,700
	TOTAL	263,930

Major cost increases

Minor movement only

Major cost decreases and changes in income

Reduction in Town and Parish contributions towards Open Spaces

SRS01 Recreation And Sport

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	2,427,600	2,788,870	2,710,070	(78,800)
2000	Premises	1,373,288	1,561,800	1,483,200	(78,600)
3000	Transport	2,643	6,400	6,400	0
4000	Cost Of Goods And Services	326,856	282,840	286,200	3,360
7000	Income	(3,690,211)	(3,731,970)	(3,851,610)	(119,640)
	TOTAL	440,177	907,940	634,260	(273,680)

Cost Centre	Cost Centre Name	2026/27 Budget
RS101	Active Tiverton Maintenance	217,660
RS102	Active Crediton Maintenance	130,920
RS103	Active Cullompton Maintenance	108,920
RS110	Leisure Management & Admin	100,280
RS140	Active Tiverton	(128,810)
RS150	Active Crediton	171,540
RS155	Leisure Land Rents	(13,820)
RS160	Active Cullompton	47,570
	TOTAL	634,260

Major cost increases

£21k increase in water charges

Major cost decreases and changes in income

£61k decrease in employer pension contributions due to a reduction in the contribution rate

£40k reduction in gas charges

£66k reduction in business rates

£75k increase in income due to an increase in the number of memberships and inflationary price increases on pay as you go fees

£30k additional income from the Renewable Heat Initiative

SWS01 Street Cleansing

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	411,135	518,370	475,210	(43,160)
3000	Transport	103,751	116,650	122,390	5,740
4000	Cost Of Goods And Services	13,780	22,420	22,730	310
7000	Income	(56,966)	(41,000)	(41,000)	0
	TOTAL	471,700	616,440	579,330	(37,110)

Cost Centre	Cost Centre Name	2026/27 Budget
WS650	Street Cleansing	579,330
	TOTAL	579,330

Major cost increases

Minor movements only

Major cost decreases and changes in income

Reduction in employee costs due to removal of 1FTE

SWS02 Waste Collection

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	1,264,855	1,555,590	1,606,780	51,190
3000	Transport	509,658	507,050	529,690	22,640
4000	Cost Of Goods And Services	646,824	765,220	766,630	1,410
7000	Income	(2,279,668)	(2,694,500)	(2,375,070)	319,430
	TOTAL	141,668	133,360	528,030	394,670

Cost Centre	Cost Centre Name	2026/27 Budget
WS700	Refuse Collection	637,000
WS710	Trade Waste Collection	(108,970)
	TOTAL	528,030

Major cost increases

51k increase in salary costs due to inflation and additional Trade Waste Officer post
22k increase in transport costs due to spreading the cost of extending maintenance to the life of the vehicles

Major cost decreases and changes in income

450k reduction in income due to DCC Shared Savings Scheme ending
97k additional income from Pepr payments
32k additional income from Trade Waste

SWS03 Recycling

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	1,639,149	1,916,650	2,000,670	84,020
2000	Premises	107,427	477,240	244,040	(233,200)
3000	Transport	492,303	477,850	584,240	106,390
4000	Cost Of Goods And Services	196,893	196,650	198,400	1,750
7000	Income	(1,145,452)	(2,019,100)	(2,400,400)	(381,300)
	TOTAL	1,290,320	1,049,290	626,950	(422,340)

Cost Centre	Cost Centre Name	2026/27 Budget
WS725	Kerbside Recycling	417,180
WS770	Unit 3 Carlu Close	209,770
	TOTAL	626,950

Major cost increases

84k salary costs increased due to inflation
106k increase in transport costs due to spreading the cost of extending maintenance to the life of the vehicles

Major cost decreases and changes in income

380k additional income from Pepr payments
£245k reduction in premises cost is due to rental of Carlu now being classified as a finance lease under IFRS16.

Planning, Environment & Sustainability 2026/27 Service Unit Budgets

SPR01 Building Regulations

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	204,034	262,480	237,148	(25,332)
3000	Transport	5,363	11,500	11,500	0
4000	Cost Of Goods And Services	112,405	16,120	16,290	170
7000	Income	(329,481)	(250,510)	(250,510)	0
	TOTAL	(7,678)	39,590	14,428	(25,162)

Cost Centre	Cost Centre Name	2026/27 Budget
PR100	Building Regulations	13,528
PR900	Dangerous Buildings And Trees	900
	TOTAL	14,428

Major cost increases

£93k - Adjustment to partnership account share of costs adjustment

£26k - SCP increase, Inflationary increase and replacement of trainee post with building surveyor

Major cost decreases and changes in income

£144k - Agency budget removed

SPR02 Enforcement

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	135,319	167,900	173,160	5,260
3000	Transport	301	1,000	1,000	0
4000	Cost Of Goods And Services	1,725	8,580	8,600	20
	TOTAL	137,346	177,480	182,760	5,280

Cost Centre	Cost Centre Name	2026/27 Budget
PR110	Enforcement	182,760
	TOTAL	182,760

Major cost increases

Minor movements only

Major cost decreases and changes in income

No movement

SPR03 Development Control

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	1,042,695	1,127,290	1,195,310	68,020
2000	Premises	1,275	0	0	0
3000	Transport	3,534	6,500	6,500	0
4000	Cost Of Goods And Services	610,510	101,620	112,380	10,760
7000	Income	(1,481,966)	(1,058,000)	(1,053,000)	5,000
	TOTAL	176,049	177,410	261,190	83,780

Cost Centre	Cost Centre Name	2026/27 Budget
PR200	Development Management	261,190
	TOTAL	261,190

Major cost increases

£38k Budget for staff member returning from maternity leave over 1 year.

£30K SCP pay increase

Major cost decreases and changes in income

£20k increase in income planning performance agreements

SPR04 Local Land Charges & Street Naming And Numbering

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	64,780	69,040	70,380	1,340
2000	Premises	2,941	1,840	1,840	0
4000	Cost Of Goods And Services	20,935	25,710	26,045	335
7000	Income	(91,815)	(103,120)	(106,410)	(3,290)
	TOTAL	(3,159)	(6,530)	(8,145)	(1,615)

Cost Centre	Cost Centre Name	2026/27 Budget
PR210	Local Land Charges	(15,825)
PS600	Street Naming & Numbering	7,680
	TOTAL	(8,145)

Major cost increases

Minor movement only

Major cost decreases and changes in income

Minor movement only

SPS03 Flood Defence And Land Drainage

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
2000	Premises	60,231	25,900	25,900	0
4000	Cost Of Goods And Services	94	130	140	10
	TOTAL	60,325	26,030	26,040	10

Cost Centre	Cost Centre Name	2026/27 Budget
PS400	Flood Defence And Land Drain	26,040
	TOTAL	26,040

Major cost increases

Minor movement only

Major cost decreases and changes in income

No movement

SPS13 Climate Change

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	55,901	61,750	120,940	59,190
4000	Cost Of Goods And Services	15,792	211,000	145,920	(65,080)
	TOTAL	71,693	272,750	266,860	(5,890)

Cost Centre	Cost Centre Name	2026/27 Budget
PS950	Climate Change	266,860
	TOTAL	266,860

Major cost increases

Increase in salary cost is due to an additional post which is to be funded from a reduction in the general consultancy budget

Major cost decreases and changes in income

Reduction in general consultancy budget to fund additional salary post

2026/27 Transfers To / (From) Earmarked Reserves

2026/27 BUDGETS

Transfers To Earmarked Reserves

SERVICE	EMR		Total
PS990	EQ685	FORE STREET MAINT SINKING FUND	5,000
PS992	EQ685	MARKET WALK MAINT SINKINGFUND	20,000
CP540	EQ686	PAYING CAR PARKS (MACHINE REPLACEMENT SINKING FUND)	3,000
LD201	EQ720	ELECTION COSTS - DISTRICT	25,000
PR810	EQ728	STATUTORY DEVELOPMENT PLAN	120,000
EQ756	EQ756	FLEET CONTRACT SINKING FUND	670,000
GM/WS	EQ760	STREET SCENE SMALL PLANT SINKING FUND	23,000
EQ761	EQ761	RECYCLING PLANT SINKING FUND	30,000
EQ763	EQ763	RECYCLING MAINTENANCE SINKING FUND	3,000
PS880	EQ765	BUS STATION SINKING FUND	5,000
ES100	EQ766	CEMETERIES SINKING FUND	25,000
ES450	EQ767	PARKS & OPEN SPACES SINKING FUND	25,000
RS140	EQ837	LEISURE SINKING FUND	75,000
PS980	EQ837	PROPERTY MAINTENANCE SINKING FUND	100,000
PH320	ER022	TEMPORARY HOUSING SINKING FUND	20,000
IT200	EQ749	BUSINESS SYSTEMS MIGRATION	50,000
IE410	EQ777	COUNCIL TAX SMOOTHING RESERVE	259,280
TOTAL			<u>1,458,280</u>

2026/27 BUDGETS

Transfers (From) Earmarked Reserves

SERVICE	EMR	Description	TOTAL
CD200	EQ653	COMMUNITY GRANTS	(45,000)
EQ638	EQ638	DEV CONT LINEAR PARK	(4,170)
EQ640	EQ640	W52 POPHAM CLOSE COMM FUND	(1,950)
EQ641	EQ641	W67 MOORHAYES COM DEV FUND	(1,630)
EQ642	EQ642	W69 FAYRECROFT WILLAND EX WEST	(4,620)
EQ644	EQ644	DEV CONT WINSWOOD CREDITON	(3,080)
EQ756	EQ756	FLEET CONTRACT SINKING FUND	(804,000)
OS450	EQ837	PROPERTY MAINTENANCE SINKING FUND	(350,000)
PR400	EQ653	BUSINESS DEVELOPMENT	(80,000)
PR810	EQ728	STATUTORY DEVELOPMENT PLAN	(192,900)
RB200	EQ787	CONTRIBUTION FOR ADDITIONAL RESOURCES WITHIN REVENUES AND BENEFITS	(48,300)
PR600	EQ728	CONTRIBUTION FOR ADDITIONAL RESOURCES WITHIN PLANNING	(38,500)
TOTAL			<u>(1,574,150)</u>

Net Transfer To / (From) Earmarked Reserves

(115,870)

Housing Revenue Account - Service Summary

Best Value Unit	Base Budget 2025/2026	Proposed Budget 2026/2027	Movement	%
Income				
Dwelling Rents Income	(15,075,680)	(15,587,145)	(511,465)	-3.39%
Non Dwelling Rents Income	(494,920)	(551,400)	(56,480)	-11.41%
Leaseholders' Charge For Services	(36,210)	(36,200)	10	0.03%
Contributions Towards Expenditure	(125,500)	(124,700)	800	0.64%
H.R.A. Investment Income	(320,000)	(288,000)	32,000	10.00%
Misc. Income	(6,000)	(6,000)	0	0.00%
	(16,058,310)	(16,593,445)	(535,135)	-3.33%
Services				
Repairs & Maintenance	5,489,090	5,941,345	452,255	8.24%
Housing & Tenancy Services	2,448,320	2,974,900	526,580	21.51%
	7,937,410	8,916,245	978,835	12.33%
Accounting entries 'below the line'				
Bad Debt Provision	150,000	100,000	(50,000)	-33.33%
Share Of Corporate And Democratic Costs	177,590	215,440	37,850	21.31%
H.R.A. Interest Payable	1,083,280	912,000	(171,280)	-15.81%
H.R.A. Transfers To/From EMR	864,110	225,910	(638,200)	-73.86%
Capital Receipts Reserve Adjustment	(20,800)	(20,800)	0	0.00%
Major Repairs Allowance	2,892,700	2,980,000	87,300	3.02%
Renewable Energy Transactions	(144,880)	(137,700)	7,180	4.96%
TOTAL	5,002,000	4,274,850	(727,150)	-14.54%
GRAND TOTAL	(3,118,900)	(3,402,350)	(283,450)	

Best Value Unit	Base Budget 2025/2026	Proposed Budget 2026/2027	Movement	%
1000 Employees	4,578,730	4,850,040	271,310	5.93%
2000 Premises	561,430	690,200	128,770	22.94%
3000 Transport	287,530	316,500	28,970	10.08%
4000 Cost Of Goods And Services	7,871,000	7,801,355	(69,645)	-0.88%
7000 Income	(16,417,590)	(17,060,445)	(642,855)	-3.92%
TOTAL	(3,118,900)	(3,402,350)	(283,450)	-9.09%

Best Value Unit	Base Budget 2025/2025	Proposed Budget 2026/2027	Movement	%
5000 Recharges	2,050,250	2,112,150	61,900	3.02%
6000 Capital Charges	1,068,650	1,290,200	221,550	20.73%
TOTAL	3,118,900	3,402,350	283,450	9.09%

	GRAND TOTAL	0	0	0
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Service Delivery & Continuous Improvement 2026/27 Service Unit Budgets

SHO13 Disabled Adaptations

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	451,363	476,830	449,100	(27,730)
2000	Premises	0	0	0	0
3000	Transport	515	0	0	0
4000	Cost Of Goods And Services	500,921	447,360	469,700	22,340
7000	Income	(2,561)	0	0	0
	TOTAL	950,238	924,190	918,800	(5,390)

Cost Centre	Cost Centre Name	2026/27 Budget
HO120	Disabled Adaptations	918,800
	TOTAL	918,800

Major cost increases

Above RPI inflation on building materials

Major cost decreases and changes in income

Reduction in employee costs due to removal of 1FTE

SHO14 Planned Works

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	9,431	51,680	81,000	29,320
2000	Premises	117,778	28,040	29,100	1,060
3000	Transport	697	500	500	0
4000	Cost Of Goods And Services	1,257,163	1,362,910	1,391,900	28,990
7000	Income	(1,316)	0	0	0
	TOTAL	1,383,754	1,443,130	1,502,500	59,370

Cost Centre	Cost Centre Name	2026/27 Budget
HO130	Planned & Cyclical Maintenance	1,501,300
HO132	Standby	1,200
	TOTAL	1,502,500

Major cost increases

Inflationary increases in salaries and regrading exercise implemented in 2025-26
Above RPI inflation on building materials

Major cost decreases and changes in income

No major budget movements

SHO15 Responsive Repairs

1000	Employees	800,734	739,570	957,900	218,330
2000	Premises	7,548	45,480	47,000	1,520
3000	Transport	235,942	270,980	299,100	28,120
4000	Cost Of Goods And Services	1,641,266	407,740	767,445	359,705
7000	Income	(209,875)	(150,000)	(207,500)	(57,500)
	TOTAL	2,475,616	1,313,770	1,863,945	550,175

Cost Centre	Cost Centre Name	2026/27 Budget
HO140	Voids Maintenance	1,689,045
HO145	Housing Vehicles	268,700
HO150	Responsive Repairs	2,093,100
HO155	Repairs - Transfers Of Costs	(2,186,900)
	TOTAL	1,863,945

Major cost increases

Inflationary increases in salaries and regrading exercise implemented in 2025-26

Provision for increased cost of voids due to higher number of void properties and increased costs of major / decent homes voids to legislative changes

Major cost decreases and changes in income

Increased income expected from private sector DFG works

SHO16 Stores

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	19,912	62,320	22,600	(39,720)
4000	Cost Of Goods And Services	79	0	0	0
	TOTAL	19,991	62,320	22,600	(39,720)

Cost Centre	Cost Centre Name	2026/27 Budget
HO160	Stores	22,600
	TOTAL	22,600

Major cost increases

No major budget movements

Major cost decreases and changes in income

Redeployment of staff member

SHO17 Managing Tenancies

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	690,074	898,460	978,700	80,240
2000	Premises	522,776	462,110	587,100	124,990
3000	Transport	6,040	7,800	8,200	400
4000	Cost Of Goods And Services	105,902	176,550	186,400	9,850
7000	Income	(51,037)	(30,000)	(30,000)	0
	TOTAL	1,273,756	1,514,920	1,730,400	215,480

Cost Centre	Cost Centre Name	2026/27 Budget
HO200	A.S.B.	7,900
HO210	Estate Management	508,700
HO215	Utility Costs Void Properties	108,700
HO220	General Tenancy	886,500
HO250	H.R.A. Shops	25,000
HO270	Lettings & Waiting Lists	5,800
HO280	Tenant Involvement	126,100
HO370	Rent Collection & Accounting	36,400
HO380	Income Collection	15,000
HO400	Warden Service Expenditure	10,300
	TOTAL	1,730,400

Major cost increases

Inflationary increases in salaries and introduction of 3 Apprentice posts
Increase in Council Tax on void premises and insurance premium following 2025 re-tender

Major cost decreases and changes in income

No major budget movements

SHO19 Policy And Management

1000	Employees	1,525,023	2,172,280	2,145,300	(26,980)
2000	Premises	0	25,800	27,000	1,200
3000	Transport	5,240	8,250	8,700	450
4000	Cost Of Goods And Services	419,177	549,750	776,500	226,750
7000	Income	(9,449)	(49,500)	(52,000)	(2,500)
	TOTAL	1,939,992	2,706,580	2,905,500	198,920

Cost Centre	Cost Centre Name	2026/27 Budget
HO295	Solar Panel Scheme Expenditure	27,500
HO300	Other Admin Costs	48,800
HO310	Repairs Management	1,288,900
HO312	Planned Maintenance Team	344,600
HO320	Housing Services Management	405,700
HO330	H.R.A. Strategy	295,000
HO332	Development Training	12,400
HO350	Finance And Performance	479,500
HO390	Sale Of Council Houses	3,100
	TOTAL	2,905,500

Major cost increases

Provision made for implementation of Awaab's law and expected increase in defending / settling disrepair claims

Major cost decreases and changes in income

Reduction in employee costs due to removal of 1FTE

SHO29 Bad Debt Provision

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	97,341	150,000	100,000	(50,000)
	TOTAL	97,341	150,000	100,000	(50,000)

Cost Centre	Cost Centre Name	2026/27 Budget
HO610	Bad Debt Provision Movement	100,000
	TOTAL	100,000

Major cost increases

No major budget movements

Major cost decreases and changes in income

Reduction in bad debt provision

SHO30 Share Of Corporate & Democratic Costs

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
1000	Employees	177,546	177,590	215,440	37,850
	TOTAL	177,546	177,590	215,440	37,850

Cost Centre	Cost Centre Name	2026/27 Budget
HO620	Share Of Corp And Dem	215,440
	TOTAL	215,440

Major cost increases

Increase in superannuation back-funding

Major cost decreases and changes in income

No movement

SHO32 H.R.A. Interest Payable

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	873,149	1,083,280	1,173,000	89,720
	TOTAL	873,149	1,083,280	1,173,000	89,720

Cost Centre	Cost Centre Name	2026/27 Budget
HO640	H.R.A. Interest Payable	1,173,000
	TOTAL	1,173,000

Major cost increases

Increase in borrowing to fund capital programme will lead to an increase in interest payable

Major cost decreases and changes in income

No movement

SHO37 Capital Receipts Reserve Adjustments

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	(20,800)	(20,800)	(20,800)	0
	TOTAL	(20,800)	(20,800)	(20,800)	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO688	Admin Costs On Disposal Of Nca	(20,800)
	TOTAL	(20,800)

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SHO38 Major Repairs Allowance

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	2,771,679	2,892,700	2,980,000	87,300
	TOTAL	2,771,679	2,892,700	2,980,000	87,300

Cost Centre	Cost Centre Name	2026/27 Budget
HO690	Trf To/From Major Repairs Res	2,980,000
	TOTAL	2,980,000

Major cost increases

Inflationary increase in provision for depreciation on council dwellings

Major cost decreases and changes in income

No movement

SHO36 H.R.A. R.C.C.O.

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	537,606	0	0	0
	TOTAL	537,606	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO695	Financing Of Capital Exp Hra	0
	TOTAL	0

Major cost increases

No movement

Major cost decreases and changes in income

SHO34 H.R.A. Trf To/From Earmarked Reserves

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	(465,640)	864,110	406,150	(457,960)
7000	Income	(537,606)	0	0	0
	TOTAL	(1,003,246)	864,110	406,150	(457,960)

Cost Centre	Cost Centre Name	2026/27 Budget
HO698	Hra Trf To/From Emr	406,150
	TOTAL	406,150

Major cost increases

Increase in draw from reserves to fund increased cost of voids / implementation of Awaab's law

Major cost decreases and changes in income

No movement

SHO01 Dwelling Rents Income

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	74,155	70,000	74,000	4,000
7000	Income	(14,394,642)	(15,145,680)	(15,661,145)	(515,465)
	TOTAL	(14,320,487)	(15,075,680)	(15,587,145)	(511,465)

Cost Centre	Cost Centre Name	2026/27 Budget
HO700	Genl Needs Housing Rents	(15,587,145)
	TOTAL	(15,587,145)

Major cost increases

No major budget movements

Major cost decreases and changes in income

Increase in rental income due to CPI+1% uplift and increase in number of properties (new-build and acquisitions)

SHO04 Non Dwelling Rents Income

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	5,491	1,600	1,700	100
7000	Income	(537,140)	(496,520)	(553,100)	(56,580)
	TOTAL	(531,649)	(494,920)	(551,400)	(56,480)

Cost Centre	Cost Centre Name	2026/27 Budget
HO760	Car Parking Income	(4,300)
HO770	Garage Income	(408,200)
HO780	Ground Rent Income	(15,100)
HO790	Shop Income	(109,000)
HO795	Leased Accommodation	(11,000)
HO800	Land Licence	(3,800)
	TOTAL	(551,400)

Major cost increases

No major budget movements

Major cost decreases and changes in income

Review of garage usage showed the projected decrease in take-up was no longer correct, and that numbers had stabilised at prior-year levels. Budget increased to prior year forecast income and increased by CPI+1%

SHO07 Leaseholders' Charge For Services

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	(34,817)	(36,210)	(36,200)	10
	TOTAL	(34,817)	(36,210)	(36,200)	10

Cost Centre	Cost Centre Name	2026/27 Budget
HO870	Leaseholders' Service Charges	(36,200)
	TOTAL	(36,200)

Major cost increases

No major budget movements

Major cost decreases and changes in income

No major budget movements

SHO08 Contributions Towards Expenditure

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	40,133	15,000	15,800	800
7000	Income	(192,236)	(140,500)	(140,500)	0
	TOTAL	(152,102)	(125,500)	(124,700)	800

Cost Centre	Cost Centre Name	2026/27 Budget
HO885	Contributions Towards Exp	(14,500)
HO890	Rechargeable Repairs Income	(110,200)
	TOTAL	(124,700)

Major cost increases

No major budget movements

Major cost decreases and changes in income

No major budget movements

SHO10 H.R.A. Investment Income

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	(458,666)	(320,000)	(288,000)	32,000
	TOTAL	(458,666)	(320,000)	(288,000)	32,000

Cost Centre	Cost Centre Name	2026/27 Budget
HO930	Investm'T Income - Capital Bal	(288,000)
	TOTAL	(288,000)

Major cost increases

No major budget movements

Major cost decreases and changes in income

Reduction in Treasury income due to increases in internal borrowing

SHO11 Misc. Income

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	(180,448)	(178,380)	(171,200)	7,180
	TOTAL	(180,448)	(178,380)	(171,200)	7,180

Cost Centre	Cost Centre Name	2026/27 Budget
HO960	Sundry Income Incl. Wayleaves	(6,000)
HO962	Solar Panel Scheme Income	(165,200)
	TOTAL	(171,200)

Major cost increases

No major budget movements

Major cost decreases and changes in income

No major budget movements

SHO44 Capital Grant Unapplied

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
4000	Cost Of Goods And Services	3,802,721	0	0	0
	TOTAL	3,802,721	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO685	Capital Grants And Contributio	0
	TOTAL	0

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SHO40 Pension Reserve Adjustment

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	232,092	0	0	0
	TOTAL	232,092	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO682	Reversal Of Pension Ben las19	0
	TOTAL	0

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SHO42 Accumulated Absences Adjustment Account

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	1,722	0	0	0
	TOTAL	1,722	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO674	Acc Absences Adj Acc	0
	TOTAL	0

Major cost increases

No movement

Major cost decreases and changes in income

No movement

SHO46 Capital Grants Receivable

Group	Description	2024/25 Actuals	2025/26 Budget	2026/27 Budget	Movement
7000	Income	(3,802,721)	0	0	0
	TOTAL	(3,802,721)	0	0	0

Cost Centre	Cost Centre Name	2026/27 Budget
HO696	Capital Grants And Contributio	0
	TOTAL	0

Major cost increases

No movement

Major cost decreases and changes in income

No movement

HRA Capital Programme - 2026/27 - 2030/31

Annex 2

Row Number	Sub Area	Project Title	Project Spend in Prior Years (Pre 2025/26)	Existing Budgeted Capital Programme 2025/26 - 2029/30	Less 2025/26 Outturn Forecast as at Qtr 3	Add Adjustments to Previous Capital Programme	REVISED Capital Programme	Spend Profile for NEW Indicative Capital Programme					
							2025/26 - 2029/30	2026/27	2027/28	2028/29	2029/30	2030/31	Total
							£000's	£000's	£000's	£000's	£000's	£000's	£000's
1	Existing Housing Stock	Replacement roofing to HRA properties	-	2,400	600	450	2,250	450	450	450	450	450	2,250
2	Existing Housing Stock	Major Structural Works	-	1,400	260	300	1,440	270	280	290	300	300	1,440
3	Other HRA Projects	Old Road Depot Relocation	-	450	-	2,550	3,000	3,000	-	-	-	-	3,000
4	Other HRA Projects	Sewerage Treatment Works - Washfield	-	25	-	-	25	25	-	-	-	-	25
5	Existing Housing Stock	Modernisation of HRA garages	-	450	150	-	300	150	150	-	-	-	300
6	Existing Housing Stock	Modernisation works to HRA properties	-	750	211	711	1,250	250	250	250	250	250	1,250
7	Existing Housing Stock	Fire safety works to HRA properties and communal areas	-	210	50	75	235	80	40	40	45	30	235
8	Existing Housing Stock	Replacement UPVC Windows and doors to HRA properties	-	2,325	450	400	2,275	475	500	500	400	400	2,275
9	Existing Housing Stock	New Heating to HRA properties	-	2,350	355	385	2,380	460	470	480	490	480	2,380
10	Existing Housing Stock	Renewables	-	1,250	250	750	1,750	350	350	350	350	350	1,750
11	Existing Housing Stock	Major Adaptations to HRA properties	-	1,625	290	115	1,450	300	295	290	285	280	1,450
12	Existing Housing Stock	Void Capital Works	-	775	145	5	625	125	125	125	125	125	625
13	Existing Housing Stock	Double Glazed Unit Replacement	-	120	20	-	100	20	20	20	20	20	100
14	Existing Housing Stock	Responsive capital works	-	460	100	40	400	80	80	80	80	80	400
15	HRA Vehicles	Vehicle leasing - Housing	-	1,430	134	512	1,808	-	1,012	88	220	488	1,808
16	RTB Buy backs	RTB Buy backs	-	5,250	1,250	3,750	7,750	1,500	1,500	1,500	1,500	1,500	7,500
17	Housing Schemes (1:4:1 Projects)	Project 4	-	300	-	-	300	330	-	-	-	-	330
19	Housing Schemes (1:4:1 Projects)	Project 52 - Exon Buildings, Cullompton	9	294	0	6	300	330	-	-	-	-	330
20	Housing Schemes (1:4:1 Projects)	Project 53	-	300	-	-	300	23	277	-	-	-	300
21	Housing Schemes (1:4:1 Projects)	Project 5	-	255	-	255	-	-	-	-	-	-	-
22	Housing Schemes (1:4:1 Projects)	Project 41 - Fir Close, Willand	113	222	-	115	107	107	-	-	-	-	107
28	Housing Development Schemes (HE)	Project 3 - Wordland Cross, C Fitzpaine	-	2,100	12	-	2,088	2,288	-	-	-	-	2,288
30	Housing Development Schemes (HE)	Project 25 - Watery Lane, Tiverton	219	2,907	1,370	-	1,537	1,690	-	-	-	-	1,690
31	Housing Development Schemes (HE)	Project 8	418	3,537	67	18	3,488	1,595	1,893	-	-	-	3,488
33	Housing Development Schemes (HE)	Project 33	168	794	94	-	700	770	-	-	-	-	770
34	Housing Development Schemes (HE)	Project 22 - Beech Road, Tiverton (2)	456	3,743	1,017	431	3,157	3,157	-	-	-	-	3,157
35	Housing Development Schemes (HE)	Project 54	-	275	-	5	280	310	-	-	-	-	310
36	Housing Development Schemes (HE)	Project 55	-	505	-	-	505	45	460	-	-	-	505
37	Housing Schemes (1:4:1 Projects)	Project 56	-	273	-	-	273	300	-	-	-	-	300
38	Housing Schemes (1:4:1 Projects)	Project 57	-	300	-	-	300	-	-	-	300	-	300
39	Housing Development Schemes (HE)	Project 23	395	7,462	1	431	7,892	3,292	4,600	-	-	-	7,892
40	Housing Development Schemes (HE)	Project 12	-	901	-	901	-	-	-	-	-	-	-
41	Housing Schemes (1:4:1 Projects)	Project 58	-	300	-	-	300	-	-	-	300	-	300
42	Housing Schemes (1:4:1 Projects)	Project 59	-	300	-	300	-	-	-	-	-	-	-
43	Housing Development Schemes (HE)	Project 35	-	1,003	-	1,003	-	-	-	-	-	-	-
44	Housing Development Schemes (HE)	Project 60 (Was HRA Development Strategy)	-	30,000	-	2,000	32,000	3,000	10,000	10,000	9,000	-	32,000
HRA Subtotals			1,777	77,041	6,826	10,350	87,618	24,772	22,752	14,463	14,115	4,753	80,855

2026/27 - 2030/31 Capital Programme - Funding Summary

Annex 3

		2026/27	2027/28	2028/29	2029/30	2030/31	Total
		£000's	£000's	£000's	£000's	£000's	£000's
General Fund							
New Capital Bids							
Revenue	RCCO - From Revenue EMR's - Other	745	280	50	-	106	1,181
Revenue	RCCO - From Revenue EMR's - Leisure	280	-	-	-	-	280
Revenue	RCCO - From Revenue EMR's - ICT	-	-	-	-	-	-
Revenue	RCCO - From Revenue EMR's - Waste Infrastructure EMR	-	-	-	-	-	-
Revenue	S106 (Revenue) Contributions	220	245	-	-	-	465
Capital Receipt	Usable Capital Receipts	300	-	-	-	-	300
Capital Grants	Salix Funding or Equivalent - to be identified	-	-	-	-	-	-
Capital Grants	Govt Grant (DCLG passported from DCC)	-	-	-	-	-	-
Capital Grants	HIF Funding	-	-	-	-	-	-
Borrowing	GF - Lease Finance	-	65	-	-	50	115
Borrowing	Borrowing 3 Yrs	-	-	-	-	-	-
Borrowing	Borrowing 5 Yrs	95	50	-	-	-	145
Borrowing	Borrowing 10 Yrs	397	82	-	-	-	479
Borrowing	Borrowing 25 Yrs	271	100	-	-	-	371
Borrowing	Borrowing 50 Yrs	50	-	-	-	-	50
New General Fund Bids Subtotal		2,358	822	50	-	156	3,386
Existing Capital Projects							
Revenue	RCCO - From Revenue EMR's - Other	193	111	30	85	-	419
Revenue	RCCO - From Revenue EMR's - Leisure	530	370	800	300	-	2,000
Revenue	RCCO - From Revenue EMR's - ICT	-	-	125	125	220	470
Revenue	RCCO - From Revenue EMR's - Waste Infrastructure EMR	300	-	-	30	-	330
Revenue	S106 (Revenue) Contributions	230	200	100	-	-	530
Capital Receipt	Usable Capital Receipts	-	-	-	-	-	-
Capital Grants	Salix Funding or Equivalent - to be identified	1,120	640	-	-	-	1,760
Capital Grants	Govt Grant (DCLG passported from DCC)	768	768	768	768	768	3,840
Capital Grants	HIF Funding	15,654	10,560	-	-	-	26,214
Borrowing	GF - Lease Finance	1,249	162	284	342	2,620	4,657
Borrowing	Borrowing 3 Yrs	190	170	340	190	170	1,060
Borrowing	Borrowing 5 Yrs	350	-	-	-	-	350
Borrowing	Borrowing 10 Yrs	395	174	-	-	-	569
Borrowing	Borrowing 25 Yrs	100	-	-	-	-	100
Borrowing	Borrowing 50 Yrs	720	-	-	-	-	720
Existing General Fund Projects Subtotal		21,799	13,155	2,447	1,840	3,778	43,019
General Fund Grand Total		24,157	13,977	2,497	1,840	3,934	46,405
Housing Revenue Account							
Revenue	MRA Reserve	2,360	2,365	2,235	2,160	2,135	11,255
Revenue	RCCO - From HRA Revenue EMR's - Renewable Energy	350	350	350	350	350	1,750
Revenue	RCCO - From HRA Revenue EMR's - Other	25	-	-	-	-	25
Revenue	RCCO - From HRA Revenue EMR's - Afford Rents Surplus	-	-	-	112	-	112
Capital Receipt	Usable Capital Receipts	1,380	295	290	285	280	2,530
Capital Receipt	Right To Buy Receipts	1,036	711	600	840	600	3,787
Capital Grants	Affordable Homes Programme	6,009	6,597	4,000	3,600	-	20,206
Capital Grants	Government Grants - Homes England Funding	450	184	-	-	-	634
Capital Grants	Capital Grants Unapplied - S106 Afford Housing	71	36	-	-	-	107
Capital Grants	One Public Estate Funding	383	-	30	90	-	503
Borrowing	HRA - Lease Finance	3,000	1,012	88	220	488	4,808
Borrowing	Borrowing 50 Yrs	9,708	11,202	6,870	6,458	900	35,138
Housing Revenue Account Subtotal		24,772	22,752	14,463	14,115	4,753	80,855
Grant Total		48,929	36,729	16,960	15,955	8,687	127,260

Row number	Sub Area	Project Title	Description	Total Project Budget Approval						Spend Profile for NEW Indicative Capital Programme					
				2026/27	2027/28	2028/29	2029/30	2030/31	Total	2026/27	2027/28	2028/29	2029/30	2030/31	Total
				£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
1	MDDC Depots	Twiga side arm flail	Machine replacement for GM (replaced every seven years)					30	30					30	30
2	MDDC Depots	Kubota Mini Excavator (Digger)	Machine replacement for GM (replaced every seven years)					31	31					31	31
3	MDDC Depots	Wood-chipper Timberwolf	Machine replacement for GM (replaced every seven years)					22	22					22	22
4	MDDC Depots	Wood-Chipper Elite	Machine replacement for GM (replaced every seven years)					23	23					23	23
5	GF Vehicles	New Vehicle Leases (replaced every seven years)	Vehicle replacement for Property Services Fleet - New Leases (replaced every seven years)					50	50					50	50
6	ICT Projects	Replacement monitors	Replace monitors in Council offices		50				50		50				50
7	Leisure - Other	Exe Valley CCTV	Replace the current outdated system	35					35	35					35
8	Other Projects	Market Walk	Removal of parapit overhang/new porches	50					50	50					50
9	Other Projects	Market Walk	Roof area replacment	150					150	100	50				150
10	Phoenix House	Lift Upgrades / Replacement Panels	Replace obsolete control boards and general overhaul		65				65		65				65
11	Phoenix House	AHU, Extracts, Control Panel, Comfort Cooling (Split Units), Ancillary TRV Pipework	Replace associated equipment	330					330	180	150				330
12	Phoenix House	Lighting Upgrades	Lighting Upgrades (Internal / External), Small Power Upgrades (generator point, Distribution Boards)	150					150	50	50	50			150
13	Phoenix House	Intruder Alarm	Replacement of current system	40					40	40					40
14	Exe Valley Leisure Centre	Glazing, Steel Work & Timber Purlin Repairs / Treatment	Glazing, Steel Work & Timber Purlin Repairs / Treatment	85					85	85					85
15	Exe Valley Leisure Centre	Swimming Pool Motorised Pool Cover	Replace pool cover	20					20	20					20
16	Exe Valley Leisure Centre	AHU x2	Bring into service / replace	120					120	120					120
17	Exe Valley Leisure Centre	Pool Side Assets	UV, Ballast Tank, Control Panel		40				40		40				40
18	Culm Valley Sports Centre	Internal Fabric	Reception, Toilets, Stores & Halls	121					121	121					121
19	Lords Meadow Leisure Centre	Internal Fabric	Sports Hall		22				22		22				22
20	Lords Meadow Leisure Centre	Internal Fabric	Main Pool (Timber Ceiling)		35				35		35				35
21	Lords Meadow Leisure Centre	Internal Fabric	Toilets & circulation routes	157					157	157					157
22	Lords Meadow Leisure Centre	Pool Side Assets	UV, Ballast Tank, Control Panel		65				65		65				65
23	Other Projects	Pannier Market Secure Storage	Storage and additional traders secure area	50					50	50					50

Row number	Sub Area	Project Title	Description	Total Project Budget Approval						Spend Profile for NEW Indicative Capital Programme						
				2026/27 £000's	2027/28 £000's	2028/29 £000's	2029/30 £000's	2030/31 £000's	Total £000's	2026/27 £000's	2027/28 £000's	2028/29 £000's	2029/30 £000's	2030/31 £000's	Total £000's	
24	Other Projects	Pannier Market Café	Ventilation/Floor and internal walls	35						35	35					35
25	Other Projects	Pannier Market Roof	Parapets/roof area stone work		30					30		30				30
26	Parks & Play Areas	Cullompton Skatepark	Replacement		200					200		200				200
27	Parks & Play Areas	Cullompton Crossparks Play Area	Refurbishment to consolidate local provision following other closures	50						50	50					50
28	General Car Parks	Cullompton Station Road Car Park	Flood defence drainage improvements	20						20	20					20
30	Parks & Play Areas	Crediton Newcombes Meadow Jubilee Garden	Refurbishment of 1977 Jubilee Garden enhance park and seek to discourage ASB		25					25		25				25
31	Parks & Play Areas	Crediton Queen Elizabeths Drive Play Area	Refurbishment to retain local provision	75						75	75					75
32	Other Projects	Crediton St Lawrence Green	Enhancement of western gateway to town		20					20		20				20
33	Other Projects	Crediton Queen Elizabeths Drive/ Avranches	Reconstruction of steps to linking path between etstates/ routes to school/ public transport	20						20	20					20
34	Other Projects	Crediton Cemetery Chapel	Refurbishment	20						20	20					20
35	Parks & Play Areas	Tiverton Amory Park Hardcourt	Refurbishment	300						300	300					300
36	Parks & Play Areas	Tiverton Westexe Rec Paths	Improved access esp for those with reduced mobility	30						30	30					30
37	Parks & Play Areas	Parks	Replacement seating	40						40	20	20				40
38	Other Projects	Closed Church Yards	Reconstruction of boundary walls	150						150	150					150
39	Parks & Play Areas	Upgrade Paddling Pools	Replace or upggrade paddling pools in Tiverton and Crediton	500						500	500					500
40	Leisure - Other	Assisted Lifeguard Technology	Lifeguard technology at Crediton and Tiverton to improve safety and reduce cost	50						50	50					50
41	Leisure - Other	Reformer Pilates equipment	Introduction of hugely popular form of pilates to grow revenue / membership sales and retention. Each reformer pilates table/unit is approx £2k, look to invest in 15 units.	30						30	30					30
42	Economic Development	EUE Community Centre	Support to submit a planning application for a new community centre at the Tiverton EUE site.	50						50	50					50
General Fund Subtotals				2,678	552	-	-	156	3,386	2,358	822	50	-	156	3,386	

1. Spend to Save/Income Generation	80	-	-	-	-	80	80	-	-	-	-	80
2. Health & Safety (Liability includes DFG)	435	105	-	-	-	540	385	155	-	-	-	540
3. Essential Asset Replacement/Enhancement	2,113	447	-	-	156	2,716	1,843	667	50	-	156	2,716
4. Economic Development	50	-	-	-	-	50	50	-	-	-	-	50
	2,678	552	-	-	156	3,386	2,358	822	50	-	156	3,386

Row Number	Sub Area	Project Title	Project Spend in Prior Years (Pre 2025/26) £000's	Existing Budgeted Capital Programme 2025/26 - 2029/30 £000's	Less 2025/26 Outturn Forecast as at Qtr 3 £000's	Add Adjustments to Previous Capital Programme £000's	REVISED Capital Programme 2025/26 - 2029/30 £000's	Spend Profile for Remaining Indicative Capital Programme					
								2026/27	2027/28	2028/29	2029/30	2030/31	Total
								£000's	£000's	£000's	£000's	£000's	£000's
1	Culm Valley Sports Centre	CVSC - Remodelling of Ground Floor	-	204	-	-	204	30	174	-	-	-	204
2	MDDC Depots	Depot Design & Build - Waste & Recycling	23	3,727	858	2,169	700	700	-	-	-	-	700
3	HIF Schemes	CA719 Cullompton Town Centre Relief Road (HIF)	3,666	30,302	4,088	-	26,214	15,654	10,560	-	-	-	26,214
4	ICT Projects	Server farm expansion/upgrades & UPS replacements	-	103	73	-	30	-	-	30	-	-	30
5	Lords Meadow Leisure Centre	Replacement skate park (poss relocation)	-	350	-	150	200	200	-	-	-	-	200
6	Private Sector Housing	DFG and other private sector grants	-	3,000	597	597	3,000	600	600	600	600	600	3,000
7	ICT Projects	Laptop/Desktop Refresh	-	620	100	120	640	140	120	120	140	120	640
8	GF Vehicles	Vehicle leasing - Caretaking Services	-	33	-	17	50	-	-	-	-	50	50
9	GF Vehicles	Vehicle leasing - Street Cleansing	-	648	57	14	577	192	-	105	216	64	577
10	GF Vehicles	Vehicle leasing - Refuse	-	908	50	50	908	729	125	54	-	-	908
11	GF Vehicles	Vehicle leasing - Trade Waste	-	243	-	-	243	243	-	-	-	-	243
12	GF Vehicles	Vehicle leasing - Recycling	-	275	106	2,236	2,405	85	37	35	62	2,186	2,405
13	Leisure - Climate Change/Net Zero	EVLV - Building Fabric - Insulation improvements	-	260	-	-	260	260	-	-	-	-	260
14	Other Projects	Tiverton Market Paving - Permanent Solution	-	200	-	-	200	200	-	-	-	-	200
15	Leisure - Climate Change/Net Zero	LMLC -Building Fabric -Insulation improvements	-	200	-	-	200	-	200	-	-	-	200
16	Leisure - Climate Change/Net Zero	CVSC-Building Fabric -Insulation improvements	-	200	-	-	200	-	200	-	-	-	200
17	Other - Climate Change/Net Zero	MDDC commercial property building fabric improvements	-	240	-	-	240	-	240	-	-	-	240
18	Exe Valley Leisure Centre	Exe Valley Capital Works	-	200	-	-	200	-	-	100	100	-	200
19	Lords Meadow Leisure Centre	Lords Meadow Capital Works	-	200	-	-	200	-	-	100	100	-	200
20	Culm Valley Sports Centre	Culm Valley Capital Works	-	200	-	-	200	-	-	100	100	-	200
21	ICT Projects	Audio/Video replacement for Phoenix House	-	170	-	-	170	-	-	170	-	-	170
22	GF Vehicles	Vehicle leasing - Grounds Maintenance	-	154	-	320	474	-	-	90	64	320	474
23	MDDC Depots	Baler conveyor replacement	-	150	-	150	300	300	-	-	-	-	300
24	Parks & Play Areas	Open Space Infrastructure (incl Play Areas) To refurbish end of life play areas/ equipment to retain and enhance facility where appropriate - working with Town and Parish where possible to rationalise supply and promote disposal. Closures will reduce revenue costs and may realise capital receipt	-	300	-	-	300	100	100	100	-	-	300
25	Parks & Play Areas	Upgrade Park Lighting To replace/ enhance existing and provide new 'street' lighting in the Councils parks to reduce fear of crime of users and surveillance of and deter anti-social behaviour	-	100	-	-	100	100	-	-	-	-	100
26	Private Sector Housing	Capitalised staff resource to deliver Private Sector Housing Grants	-	740	148	148	740	148	148	148	148	148	740
27	Private Sector Housing	Survey costs to deliver the Private Sector Housing Grants	-	100	15	15	100	20	20	20	20	20	100
28	Other Projects	Lendology Loans To provide a wider range of loans than available at present. To include bringing empty homes back into use, replacement septic tanks, and energy efficiency works	-	250	50	50	250	50	50	50	50	50	250
29	Public Conveniences	Newcombes Meadow Toilet Block	-	100	-	-	100	50	50	-	-	-	100
30	Other Projects	Tiverton Public Realm Enhancement Project Phase 1: Visitor Signage Phase 2: Tiverton Masterplan Enhancements	-	74	-	-	74	43	31	-	-	-	74
31	Other Projects	Crediton Public Realm Enhancement Phase 1: Waymarking: Pedestrian/Visitor Signage Phase 2: Public Realm Works	-	80	-	-	80	30	50	-	-	-	80
32	Exe Valley Leisure Centre	Soft Play at Exe Valley Leisure Centre	-	500	-	-	500	30	170	300	-	-	500
33	Exe Valley Leisure Centre	Fitness Studio renewal of equipment	-	300	-	-	300	300	-	-	-	-	300
34	Lords Meadow Leisure Centre	Fitness Studio renewal of equipment	-	200	-	-	200	-	200	-	-	-	200

2026/27 - 2030/31 Capital Programme - Existing Projects

General Fund

Annex 1b

Row Number	Sub Area	Project Title	Project Spend in Prior Years (Pre 2025/26) £000's	Existing Budgeted Capital Programme 2025/26 - 2029/30 £000's	Less 2025/26 Outturn Forecast as at Qtr 3 £000's	Add Adjustments to Previous Capital Programme £000's	REVISED Capital Programme 2025/26 - 2029/30 £000's	Spend Profile for Remaining Indicative Capital Programme					
								2026/27	2027/28	2028/29	2029/30	2030/31	Total
								£000's	£000's	£000's	£000's	£000's	£000's
35	Culm Valley Leisure Centre	Fitness Studio renewal of equipment	-	200	-	-	200	-	-	200	-	-	200
36	MDDC Depots	Baler Floor (to be replaced every 5 yrs)	-	30	-	-	30	-	-	-	30	-	30
37	General Car Parks	Replace Car Park paying machines in the District	-	85	-	-	85	-	-	-	85	-	85
38	ICT Projects	Network Switch/ Firewall/ Wifi Refresh (ALL Sites)	-	250	-	-	250	-	-	125	125	-	250
39	ICT Projects	Server & Storage Hardware Refresh	-	250	-	30	220	-	-	-	-	220	220
40	Other Projects	Tiverton Pannier Market - new stalls and storage	-	80	-	-	80	-	80	-	-	-	80
41	Other - Climate Change/Net Zero	MSCP -Solar carport and additional security	-	600	-	60	660	660	-	-	-	-	660
42	Phoenix House	Building Mgmt System for Heating Control	2,970	100	-	-	100	100	-	-	-	-	100
43	General Car Parks	West Exe South - Remodelling - additional parking spaces	-	90	-	-	90	90	-	-	-	-	90
44	Parks & Play Areas	Open Space Infrastructure (incl Play Areas)	-	35	-	-	35	35	-	-	-	-	35
45	Other - Climate Change/Net Zero	Market Walk - Solar Panels	-	200	-	-	200	200	-	-	-	-	200
46	Phoenix House	Cooling options Air Handling Unit	-	150	-	-	150	150	-	-	-	-	150
47	General Car Parks	LED upgrade	-	65	-	-	65	65	-	-	-	-	65
48	General Car Parks	LED lighting replacement	-	20	-	-	20	20	-	-	-	-	20
49	General Car Parks	Becks Square resurfacing & lining	-	30	-	-	30	30	-	-	-	-	30
50	Parks & Play Areas	Widen Riverside Path	-	20	-	-	20	20	-	-	-	-	20
51	Parks & Play Areas	Fencing end of life	-	125	-	-	125	125	-	-	-	-	125
52	Parks & Play Areas	Rubber floor tile replacements	-	100	-	-	100	100	-	-	-	-	100
General Fund Subtotals			6,659	47,761	6,142	1,400	43,019	21,799	13,155	2,447	1,840	3,778	43,019